

### LAND CONVERSION AND DEVELOPMENT INVESTOR REPORT NOVEMBER 2018







### UNLOCKING GREATER VALUE FROM A SOLID PLATFORM

Tongaat Hulett is an active player in KwaZulu-Natal's rural and urban economy. It supports agricultural development across the province, and uses all its land productively throughout the land conversion cycle. It carries out its activities in close collaboration with the public sector, communities and other businesses, generating substantial socioeconomic impact.

Private sector investment currently underway on land previously sold amounts to R7,5bn, supporting 52 000 construction jobs\*, with 5 700 permanent jobs\* to be sustained as projects are completed.

Tongaat Hulett's development activities are supporting a comprehensive, embedded social programme; are yielding increasing numbers of opportunities for well-located, affordable neighbourhoods, and are enabling transformation of ownership and participation in the real estate value chain.

The planning processes are opening up new development areas around King Shaka International Airport, Ballito, and Ntshongweni west of Durban, expanding the geographic market spread beyond the currently dominant greater uMhlanga area. Within the portfolio of 7 614ha of land located in one of South Africa's primary growth corridors and earmarked for development over time, land released from agriculture stands at 3 566ha, 1 539ha have EIA approvals in place, of which 450ha are in zoning processes and 189ha are shovel ready. The shovel ready land will ultimately accomodate 1 300 000m<sup>2</sup> of total new building floor area.

Informed by planning and infrastructural progress and market enquiries, development and commercial focus is currently concentrated on 621 developable hectares of land across all four geographic market areas, representing 2 800 000m<sup>2</sup> of total new building floor area.

A range of commercial transacting mechanisms are being deployed to maximise and accelerate the value creation potential of these priority areas.

#### **Mike Deighton**

Executive Land Conversion and Development

# **CURRENT PORTFOLIO STATUS**

7 614ha TO BE DEVELOPED OVER TIME

3 566ha RELEASED FROM AGRICULTURE 1 539ha WITH EIA APPROVAL IN PLACE

450ha IN ZONING PROCESS

189ha

R7,5bn PRIVATE SECTOR INVESTMENT CURRENTLY UNDERWAY

621ha CURRENT DEVELOPMENT AND COMMERCIAL FOCUS

#### 52 000 CONSTRUCTION JOBS\*

5 700 PERMANENT JOBS\* AS PROJECTS ARE COMPLETED

2 800 000 m<sup>2</sup> TOTAL BUILDING FLOOR AREA ACROSS FOUR GEOGRAPHIC REGIONS AND MULTIPLE MARKET SECTORS

#### **DEFINITIONS:**

ha: Developable hectares

**GLA:** Gross Lettable Area / total building floor area **EIA:** Environmental Impact Assessment

\* Construction jobs are calculated as FTE (full time equivalents) based on spend on both infrastructure and top structure development. Permanent jobs are calculated using empirical data on employment densities for a range of defined economic sectors.

# **HIGHLIGHTS FOR THE PERIOD**

PLANNING APPROVALS			oles: 1 400 affordable houses and a 2 000 learner cational facility
	NTSHONGWENI URBAN CORE	Unlo	ples: Commencement of 85 000m <sup>2</sup> <i>Mall of the West.</i> Jocks urban core for high intensity mixed use Plopement
	IZINGA KINDLEWOOD		ples: Packaged products to be taken to market for cational and residential opportunities
	USHUKELA	subr	pproval enables: Final planning application to be nitted. Unlocks logistics, warehousing and industrial ortunities as part of Durban Aerotropolis Master Plan
MAJOR TRANSFERS OF PROPERTIES	PARKSIDE, URTC		Middle income residential development within URTC
	ENIGMA, RIDGESIDE		90-unit exclusive, high-end residential estate
	RIDGE 8, RIDGESIDE		5 000m <sup>2</sup> premium grade corporate office, already fully let
	EVERGREEN VILLAGE, RIDGESIDE		640 retirement units. First retirement village to be launched in KZN for Evergreen (Amdec and PSG owned)
	CORNUBIA TOWN CENTRE		78 000m <sup>2</sup> commercial catalytic investment in Cornubia by black-owned institutional investor
	RANSFENS	NTSHONGWENI URBAN CORE IZINGA KINDLEWOOD USHUKELA PARKSIDE, URTC ENIGMA, RIDGESIDE RIDGE 8, RIDGESIDE EVERGREEN VILLAGE RIDGESIDE	UMHLANGA HILLS     educ       NTSHONGWENI     Enat       URBAN CORE     Unic       IZINGA     Enat       KINDLEWOOD     educ       USHUKELA     Subr       PARKSIDE, URTC     ENIGMA, RIDGESIDE       RIDGE 8, RIDGESIDE     EVERGREEN VILLAGE, RIDGESIDE

# REGIONAL HIGHLIGHTS

Opening of R1,1bn Mt Edgecombe N2 interchange, providing significant capacity for future growth and development in the region

Completion of Durban Aerotropolis Master Plan, a 50-year framework for new development

GO!Durban C3 corridor completed and C9 under construction

Commencement of BA direct flight into Durban from London

New municipal mayoral advisory body formed, Team Durban, with representation by a Tongaat Hulett Executive announced

R420m investment by ACSA into airside and other upgrades following strong passenger growth and increasing airline connectivity

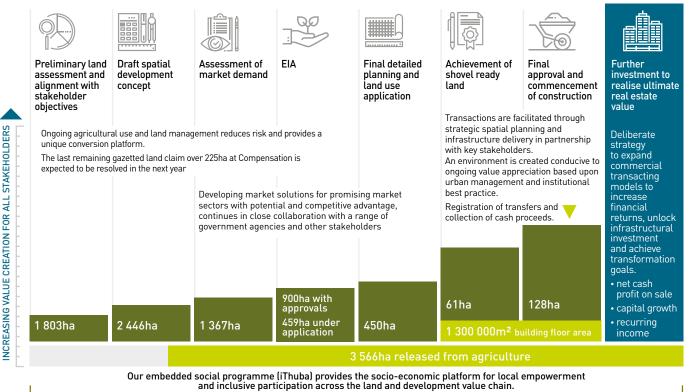
# DEVELOPMENTAL PROCESS

## STAKEHOLDER VALUE CREATION THROUGH AN ALL-INCLUSIVE APPROACH TO DEVELOPMENT

#### STRATEGIC FOCUS

Our strategic focus is led by a comprehensive analysis of each component of the land portfolio, identifying the value potential that each asset holds for a variety of stakeholders and accelerating value creation and realisation.

- Transformation and empowerment levers
- Collaboration with other stakeholders
- Bringing together inherent value drivers and market opportunities Enhancing the region's positioning
- and competitiveness
- Excellence in development planning and execution



Community assessment | key spatial drivers | joint programme implementation | enterprise and skills development



# GREATER UMHLANGA REGION

DEVELOPMENT AND COMMERCIAL FOCUS:

**198**ha

Bridge City - 6ha Sibaya Coastal Precinct - 65ha uMhlanga Ridge Town Centre - 3ha Kindlewood - 9ha Ridgeside - 14ha Izinga - 62ha Cornubia uMhlanga Hills - 14ha Cornubia Town Centre - 25ha MIXED USE 665 000m<sup>2</sup>GLA COMMERCIAL 100 000m<sup>2</sup>GLA AFFORDABLE RESIDENTIAL 700 units MID-HIGH END RESIDENTIAL 4 000 units INDUSTRIAL 4 ha platform Over R2bn of new investment currently under construction in Ridgeside alone

#### **MARKET ACTIVITY**

Currently in commercial engagements on the following opportunities:

- Large scale mixed-use opportunity in Cornubia Town Centre with institutional investor
- 42 000m<sup>2</sup> commercial and mixed-use opportunities in Sibaya Coastal Precinct -Potential 140 000m<sup>2</sup>
- Various residential opportunities being explored through a transformational RFP process
- Sports Complex in Sibaya Coastal Precinct
- International film studio in Sibaya Coastal Precinct
- Affordable and mid-market residential in Bridge City, Cornubia and Izinga

#### **MILESTONES**

- Ownership transfer of three notable property transactions in Ridgeside - confirming strong market appetite
- Transfer of 78 000m<sup>2</sup> commercial rights to a black institutional investor in Cornubia Town Centre
- Sibaya Coastal Precinct sees first residents move in as civil infrastructure in Node 1 is completed
- R1,1bn N2/M41 interchange fully open as the first phase of new regional transport infrastructure that includes GO!Durban's C9 route into uMhlanga which is currently under construction
- Ridgeside Precinct 1 has R2bn in new investment construction in progress
- Main access road through Cornubia Town Centre to N2 Business Park nearing completion including link to N2 and GO!Durban bridge to uMhlanga Ridge

FUTURE PIPELINE

**1149**<sub>ha</sub>

- Cornubia Marshall Dam 82ha
- Cornubia North 624ha
- Cornubia N2 Business Park 2ha
  Cornubia Blackburn Extension 14ha
  - Ridgeside 2ha
- Sibaya Nodes 2&3 104ha
- Sibaya Node 6 123ha
- Sibaya Node 4 103ha
- Sibaya Node 5 (future rights) 8ha
- Sibaya Node 7 79ha
  Remaining sites on nearly completed developments 8ha



# AIRPORT REGION

Durban Aerotropolis

#### **DEVELOPMENT AND COMMERCIAL FOCUS:**

ha

uShukela - 49ha oThongathi AeroDistrict (formerly referred to as iNyaninga) Residential - 68ha

#### MANUFACTURING AND LOGISTICS

46ha platform

INTEGRATED, AFFORDABLE AND MID-MARKET RESIDENTIAL 2 600 units COMMERCIAL 30 000m<sup>2</sup>GLA URBAN AMENITY 2 000 pupil school

#### **MARKET ACTIVITY**

Currently in commercial engagements on the following opportunities:

- Long term, large scale opportunities in uShukela and Compensation with an institutional investor
- Special Economic Zone designation is being explored to increase product competitiveness in uShukela
- · Various housing, retail and commercial opportunities being negotiated in oThongathi AeroDistrict



#### **MILESTONES**

- · Infrastructural solutions being implemented as a key component of the **Durban Aerotropolis**
- New direct British Airways flight from London now operational, providing access to over 700 destinations
- Regional positioning and branding being consolidated by all stakeholders
- EIA approvals on all 117ha, together with a further 894ha

**FUTURE** PIPELINE 2 516ha

- Compensation 225ha
- Lindokuhle 52ha
- La Mercy 615ha Aberfoyle - 231ha
- Amanzimnyama 345ha Dudley Pringle 86ha
- Mt Moreland South 279ha
- oThongathi AeroDistrict 669ha
- Remaining sites on nearly completed developments - 14ha



### **GREATER HILLCREST** (NTSHONGWENI) REGION

WEST OF DURBAN

New regional shopping centre *Mall of the West* launched

# DEVELOPMENT AND COMMERCIAL FOCUS:

**44**<sub>ha</sub>

Ntshongweni Retail and Urban Core

# MIXED USE 430 000m<sup>2</sup>GLA

#### **MARKET ACTIVITY**

Currently in commercial engagements on the following opportunities:

- Ntshongweni Retail and Urban Core -50 000m<sup>2</sup> mixed-use GLA with several parties
- Office and residential packages being assembled for market engagement
- Strong logistics and commercial interest in future phases

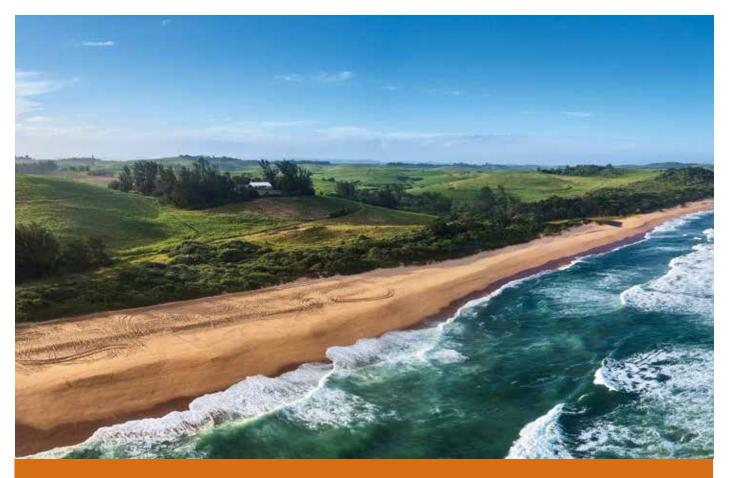


#### MILESTONES

- Declared as a Catalytic Project by both KZN Province and eThekwini Municipality
- All development rights in place for the retail and urban core
- Construction of new 85 000m<sup>2</sup> regional shopping centre *Mall of the West* to commence in early 2019
- Commitment from eThekweni Municipality to bulk infrastructure required to unlock first phase

FUTURE PIPELINE 1042ha

- Retail and Urban Core Future Rights 20ha
- Mixed Use Precincts 82ha
- · Lifestyle and Integrated Residential 614ha
- Logistics & Business Park 161ha
- Integrated Residential, Recreational and Environment - 108ha
- Residential Infill 57ha



### BALLITO AND SURROUNDS REGION

International resort operator secured for beach resort development

# DEVELOPMENT AND COMMERCIAL FOCUS:

262<sub>ha</sub>

Tinley North Resort - 20ha Tinley South - 242ha TWO RESORT HOTELS 500 keys RESIDENTIAL 4 500 units COMMERCIAL 35 000m<sup>2</sup>GLA

#### **MARKET ACTIVITY**

Currently in commercial engagements on the following opportunities:

- International resort operator formally committed to 20 ha resort opportunity in Tinley North
- Opportunity for complementary shared ownership models and high-end residential developments adjacent to the resort in Tinley North
- Various negotiations on Tinley South opportunities



#### **MILESTONES**

- EIA approval on 242ha Tinley South
- EIA on Tinley North resort well advanced
- 2019 will see the opening of the fourth new school in the area, demonstrating strong residential growth

FUTURE PIPELINE 2286ha

- Tinley 368ha
- Westbrook 422ha
- Descroizilles 48ha
- Zinkwazi / Thukela 1 448ha







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To view a fly over of the property portfolio as at November 2018: www.thdev.co.za/tongaat-hulett-development-portfolio

