





## FINANCIAL RESULTS

## Half-year to 30 June 2009

- Revenue of R3,9 billion (2008: R3,1 billion)
- Profit from operations of R864 million (2008: R443 million)
- Headline earnings of R440 million (2008: R252 million)
- Consolidation of Zimbabwe operations
- Interim dividend of 100 cents per share (2008: 160 cents per share)

# **Profit from Operations**

R million	H1 2009	H1 2008
Sugar operations		
Zimbabwe (2008 dividends)	305	35
Swaziland	34	29
Mozambique	134	77
SA agriculture, milling and refining	77	37
Downstream value added activities	94	75
Starch operations	112	103
Land and property developments	64	115
Centrally accounted and consolidation items	44	(28)
	864	443

#### **Zimbabwe Sugar Operations**

- Profit from operations: R305 million (2008: R35 million dividends)
  - Separate from consolidation balance sheet take-on gain in income statement
- Other income statement effects
  - Interest paid: R1 million
  - Tax: R95 million
  - Minorities: R47 million
- Cash flow in H1: + R80 million

#### **Swaziland - Tambankulu Estate**

- Operating profit increased to R34 million (2008: R29 million)
- Increased realisations within the Swaziland industry

#### **Mozambique Sugar Operations**

- Profit from operations: R134 million (2008: R77 million)
- Growth in agricultural activities Mafambisse and Xinavane
- Mafambisse Expansion completed in 2008
  - Mill: TH owns 85%
  - Agriculture: TH owns 100%
- Xinavane Mill: TH owns 88% after major expansion
  - Agriculture: TH owns 100%
- Seasonal nature of cane growing:
  - Operating profit in first half includes increased value from growth in cane crop
  - Cash inflow in second half

# South African Sugar Agriculture, Milling and Refining

- Profit from operations: R77 million (2008: R37 million)
- Higher export and domestic sugar volumes and realisations

# Downstream and Sugar Value Added Activities

- Profit from operations: R94 million (2008: R75 million)
  - **Generated from:**
  - Refined exports from South Africa
  - South African domestic marketing sales and distribution Huletts brand
  - Botswana and Namibia sugar packing and distribution
  - Voermol animal feeds

# **Starch Operations**

- Operating profit: R112 million (2008: R103 million)
- Margin improvement
  - Local maize prices trading close to world prices
    - 11,6 million ton SA crop for 2009 season (2008: 12,7 million tons)
    - Second season of surplus maize production
- Domestic sales volume decline by 4,3%
  - Growth of volumes in coffee creamer and confectionary sectors offset by declines in alcoholic beverage and paper making sectors
- Co-product revenues decreased
  - Lower prices for edible oils and animal feeds

# Agricultural Land Conversion and Developments

- Operating profit: R64 million (2008 H1: R115 million, 2007 FY: R428 million)
- Capital profit: R2 million (2008 H1: R15 million, 2007 FY: R48 million)
- Sales of 95 developable hectares (183 gross hectares)
  - 93 hectares for affordable housing Cornubia
- Upward trend in value of land eThekwini dynamics

#### **Income Statement**

- Centrally accounted and consolidation items
  - Recognition of pension fund 2007 employer surplus account allocation unconditional entitlement in 2009: R82 million

#### Taxation

Effective tax rate: 29%

•	Finance costs	R million
	Interest costs on debt	153
	Interest on maize obligation	14
	BEE SPV interest	39
	Interest paid	206
	Interest capitalised on expansion projects	- 55
	Income Statement	151

#### **Cash Flow and Balance Sheet**

H1 2009

H1 2008

Cash inflow from operations:

Cash from operating profit after tax

**R420 million** 

R253 million

**Working capital** 

- R167 million

- R73 million

**R253 million** 

R180 million

At 30 June 2009

Tongaat Hulett net debt:

R 3 064 million

- Partial utilisation of established facilities of R3,7 billion
- Net debt as % of equity is approximately

50%

#### **Consolidation of Zimbabwe Operations**

- Triangle Sugar is 100% owned and Hippo Valley is 50,3% owned
- Consolidation followed macroeconomic changes
  - Zimbabwe moved to a US\$ and Rand based economy
  - Restored relevant key fundamentals
- Commencement of consolidation: balance sheet take-on gain of R1,969 billion recognised in income statement
  - Excluded from Profit from Operations
  - Excluded from Headline Earnings
- Balance sheet take-on values at commencement of consolidation were at fair value as required by IFRS

#### Consolidation of Zimbabwe Operations (cont.)

Canaal	idation	Delenes	Chast		-4 20	Luna 2000
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Ochsolidation : Dalance Officer effect at 00 danc 2005					
	R million				
- Fixed assets	2 797	Depreciated (consolidation take-on was US\$373 million)			
- Growing crops	527	IAS 41 Agriculture: growing crop valuation (consolidation take-on was US\$40 million)			
- Working capital	148	Consolidation take-on at fair value was US\$14 million			
- Cash on hand	97	Debt free			
- Goodwill	164	Upon consolidation			
- Foreign Currency Translation Reserve	399	On consolidation – stronger Rand			
- Deferred tax	(896)	30,9% tax rate			
- Provisions	(198)				
- Minority interest	(642)				

## **Summary**

- 2009 6th consecutive year of growing profit from operations
- Significant cash inflow to commence in the latter part of 2009 and early 2010
- Well positioned moving into 2010

#### An integrated Agriculture and Agric-processing Business







#### Capitalise on the Changing World of Agriculture



- Food consumption per capita rising
- > 960 million people
   undernourished
- Renewable energy
   adding a new
   dimension to agriculture
- Increased competition for limited land and water



Land and Water

**Tongaat Hulett > 264 000 hectares** 

- Under cane > 65 000 hectares
- Urban expansion > 13 900 hectares
- Eco-tourism > 80 000 hectares
- Regional integration

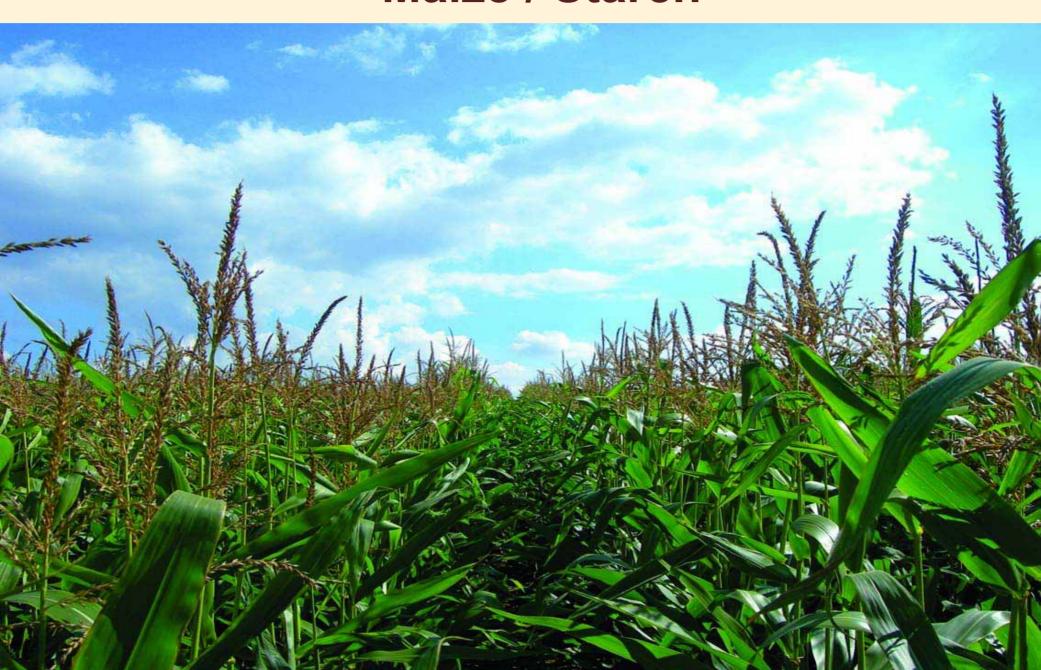
# Renewable Energy



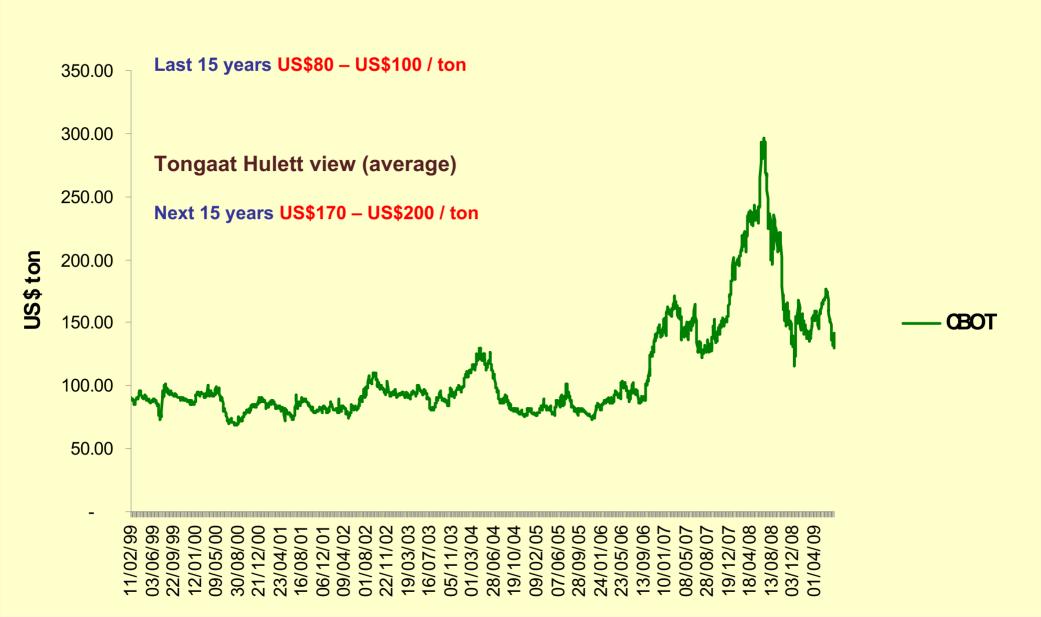
- Global climate change
- Energy market poised for substantial shift worldwide
- Bio-mass predicted to be 10% of fast growing market

CO <sub>2</sub> Emission Saving		
2		10% Blending Regime
Ethanol vs petrol	60-90%	Equivalent to 3 million tons raw sugar
Electricity		Tongaat Hulett bagasse
Bagasse vs Coal	> 95%	Equivalent to 2 million tons coal

# Maize / Starch



### **International Maize price**



# Regional Maize (Production and Usage)

2008/2009						
Country	Production (000 tons)	Consumption (000 tons)				
South Africa	11 605	9 630				
Malawi	2 789	2 353				
Mozambique	1 709	1 480				
Zimbabwe	647	1 646				
Tanzania	3 594	3 911				
Zambia	1 212	1 318				
Other	853	1 460				
Total	22 409	21 798				

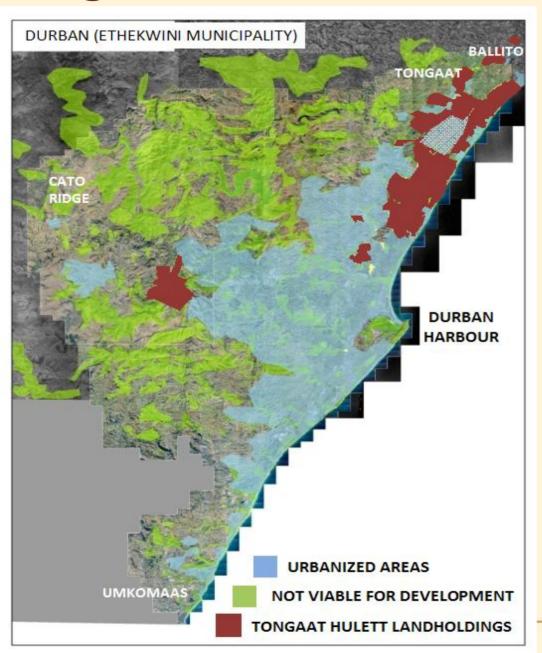
#### Starch

- One of nature's most versatile products with multiple applications, inter alia
  - Fermentation (beer, ethanol, pharmaceuticals)
  - Binder, adhesives (confectionary, paper sacks)
  - Thickener (food applications)
  - Sweeteners (soft drinks)
- Growth
- Outlook 2009/2010





## **Agricultural Land Conversion - KZN**



Total of 13 961 ha (8 996 developable ha)

West of eThekwini

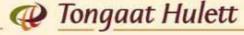
2 050 gross ha (975 developable ha)

Coastal corridor

6 005 gross ha (3 976 developable ha)

eThekwini growth corridor

5 906 gross ha (4 045 developable ha)



### Increasing the value of land holdings



Value benchmarks (Cash profit 2008/09)

- Higher value land > R8 million / developable hectare
- Lower value land R725 000 / developable hectare

**Urbanisation** 

**Income / Holding cost** 

**Planning** 

Critical mass /
Anchor investment

**Development rights** 

**Bulk infrastructure** 

**Partnerships** 



# Development rights - Sibaya



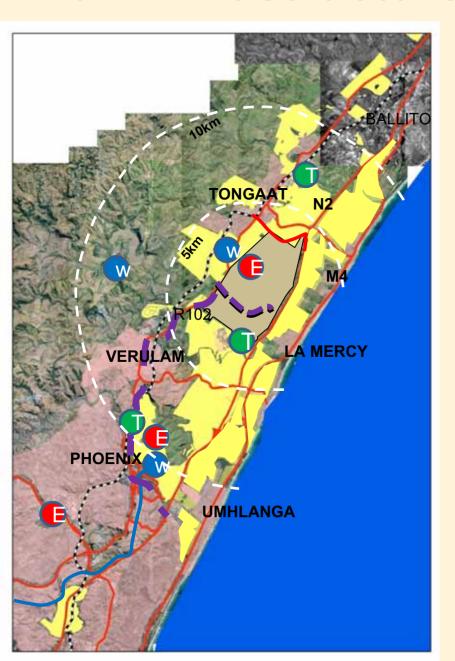
#### Nodes 1 and 5

- EIA approved
- 125 ha (developable)

#### Node 1

- First phase of Sibaya 49 ha
- Saleable and developable before end of year
- 65 000 bulk sq.m. of commercial space + 1 200
   residential units + 2 Hotels (250 hotel rooms)

#### **Bulk Infrastructure**



- Infrastructural investment
  - Airport and Dube Tradeport R8 billion



**International airport and Dube Tradeport** 

Road upgrades - R700 million



Upgrade to R102 and M41

- Wastewater treatment R400 million
- Upgraded & new waste water treatment works
  - Electrical supply R150 million
- New electrical sub stations
- Water supply infrastructure R80 million



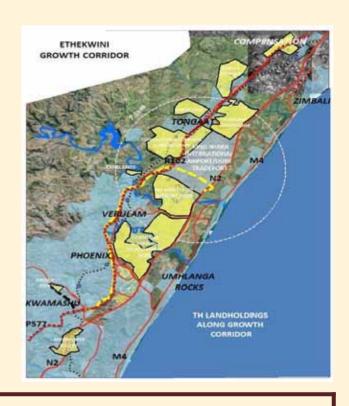
New /upgraded water reservoirs/works



**Western aqueduct from Midmar** 

#### eThekweni Growth Corridor





**Canelands** 

**Riverhorse Valley Business Estate** 

**Bridge City** 

Cornubia

Sibaya West/Waterloo

Inyaninga

**Watson Highway** 

**Amanzimnyama** 

**Dudley Pringle** 

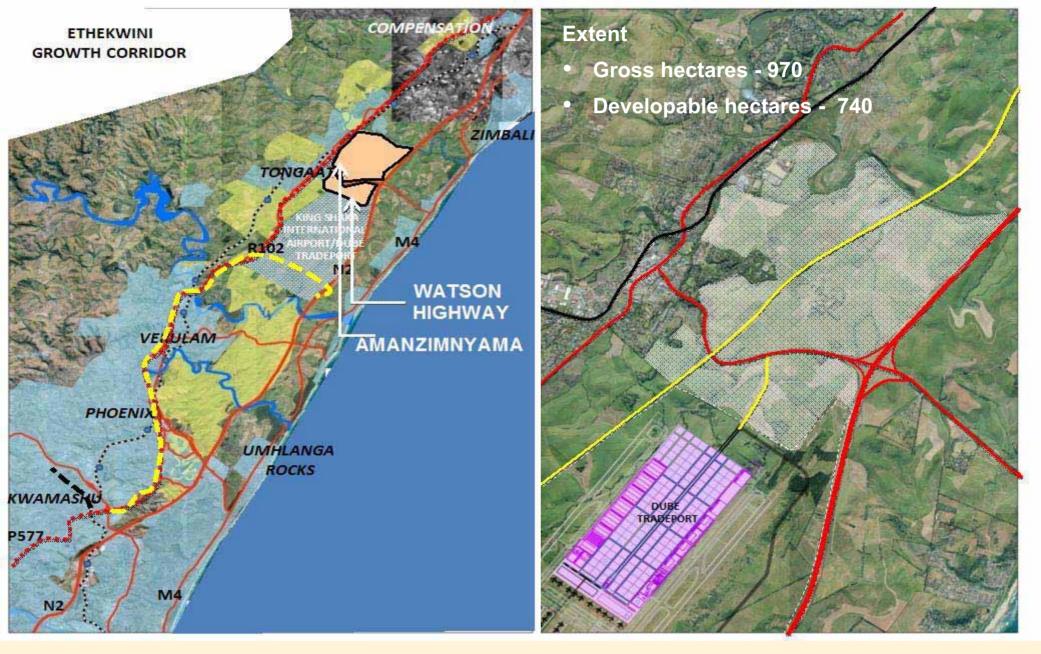
**Mount Moriah** 

**Mt Moreland** 

**Aberfoyle** 

**Compensation Flats** 

4 045 developable hectares



# Sugar





#### **Regional Sugar Dynamics**

2009/10 thousand ton sugar p.a.	Imports outside SADC	Total Prod.	TH Prod. 2009	TH Milling Capacity 2009	Domestic Mkt.	Pref. Export	World Mkt. Export	Local raw sugar Price (c/lb)
Malawi		310			200	110		30
Mozambique		400	240	300	180	220		25
Tanzania	50	320			360	20		
Zambia		470			160	250		30
Zimbabwe		290	290	600	210	50		28
Swaziland		640	60*	60*	30	310		23
South Africa	140	2 380	640	1 000	1 740	20	790	23
Other SADC	470	550			870	500		
SADC	660	5 360	1 230	1 960	3 750	1 480	790	

Raw sugar prices

• No renewable energy regime

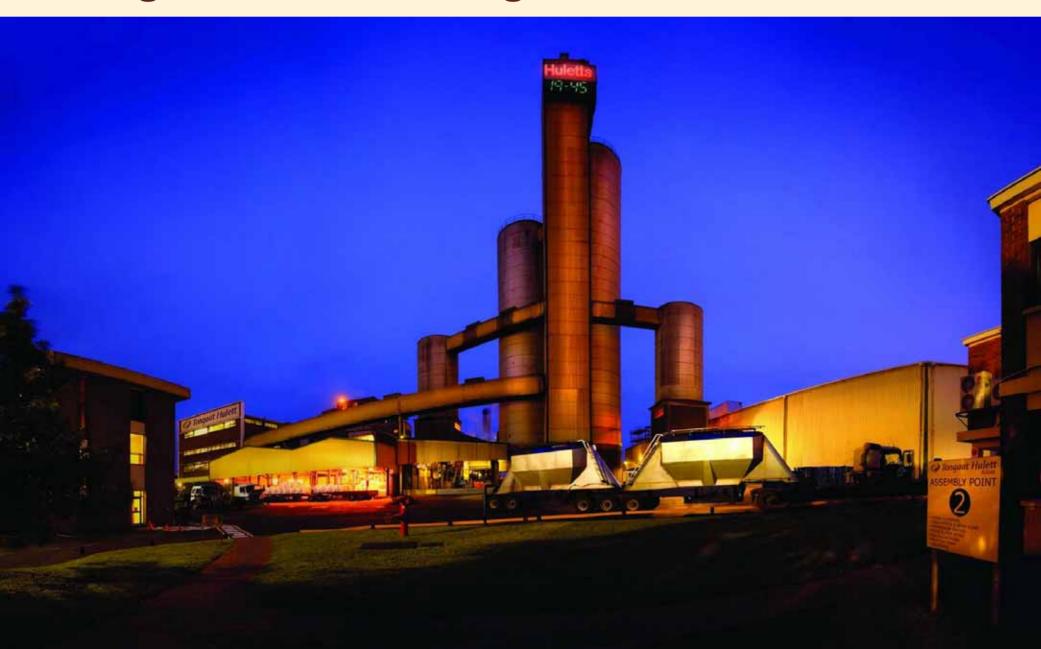
- EU ex works October 2009
- US\$19 c/lb

World market ex works

- US\$17 c/lb

<sup>\*</sup> Raw sugar equivalent (RSE)

# Strategic Overview - Sugar in South Africa



#### Cane in South Africa - update

- Grower viability improving
  - 44% increase in price per ton cane paid to growers since 2007/08
- Estimated price to be paid to growers for 2009/10 season
  - R282,28 per ton cane
- Cane supply (Tongaat Hulett mills full at 8,4 million tons cane)
  - 2009/10 cane supply 5,7 million tons
  - Average yields 2008 47 tcp hectare
    - 2000 64 tcp hectare
- Currently mills competing for cane







# **Zimbabwe**



# **Zimbabwe Sugar Operations**

- Capacity
  - 600 000 tons sugar 4,8 million tons cane
    - 140 000 tons refined sugar
    - 460 000 tons raw/brown sugar
- 2002
  - 580 000 tons sugar 4,6 million tons cane
- 40 million litre alcohol/ethanol capacity
- Replacement value R5,7 billion (Tongaat Hulett share)

#### **Sugar Cane**

- Own estates yields
  - 28 000 hectares (yield improvement)
    - 2,2 million tons cane (2009)
    - 3,3 million tons cane (2011/12)
- Outgrower cane
  - 15 720 hectares
    - 304 000 tons cane (2009)
    - 1,5 million tons cane (2012/13)
  - Re-establishment cost R300 R350 million
  - Socio-political challenges land tenure
- EU Adaptation funding
  - €2,7 million released total €45 million





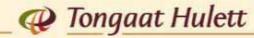
## **Cost Competitiveness**

#### Mills

- Capable of full crushing capacity by 2011
- Capital cost R70 million
- Cane haulage/transport
  - Capital required R75 million
- Cost competitiveness
  - Internationally competitive at 600 000 tons per annum
    - Cash cost < US\$11 c/lb</li>
    - Second lowest cost producer in the world behind Brazil per LMC International\*
  - Milling
    - Large mills = economies of scale
    - Extended crushing season
    - High technical performance
  - Cane growing
    - Excellent agro-climatic conditions
    - Yields > 115 tons cane per hectare







<sup>\*</sup> The LMC Worldwide Survey of Sugar and HFCS Production Costs

#### **Profit Potential**

#### 600 000 tons per annum (no renewable energy)

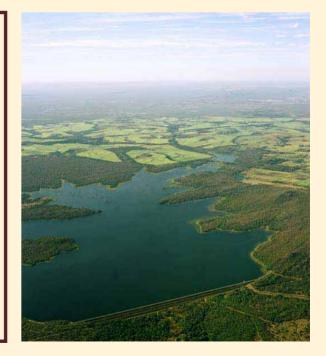
- Realisations
  - Domestic market (40% of production)
  - EU market (60% of production)
  - Ex factory realisations > US\$20 c/lb
- EBITDA > US\$110 million
- Cash generator





## **Expansion Opportunity**

- Sugar production increased to 820 000 tons
  - Milling capacity expanded from 940 tcph to 1 350 tcph
- Additional 17 000 hectares to be planted to cane
- Water from Tokwe Mukorsi dam









#### **Xinavane Expansion**

- Agricultural irrigated cane expansion
  - Additional 6 982 hectares planted to date
  - Further planting
    - 2009 H2 377 hectares
    - 2010 H1 757 hectares
- Mill expansion
  - Major equipment tested in May
  - Commenced crushing mid June
  - Reach design capacity in August
  - Maximise season-end cane crush
    - Weather dependant
- Sugar production in 2010
  - 208 000 tons





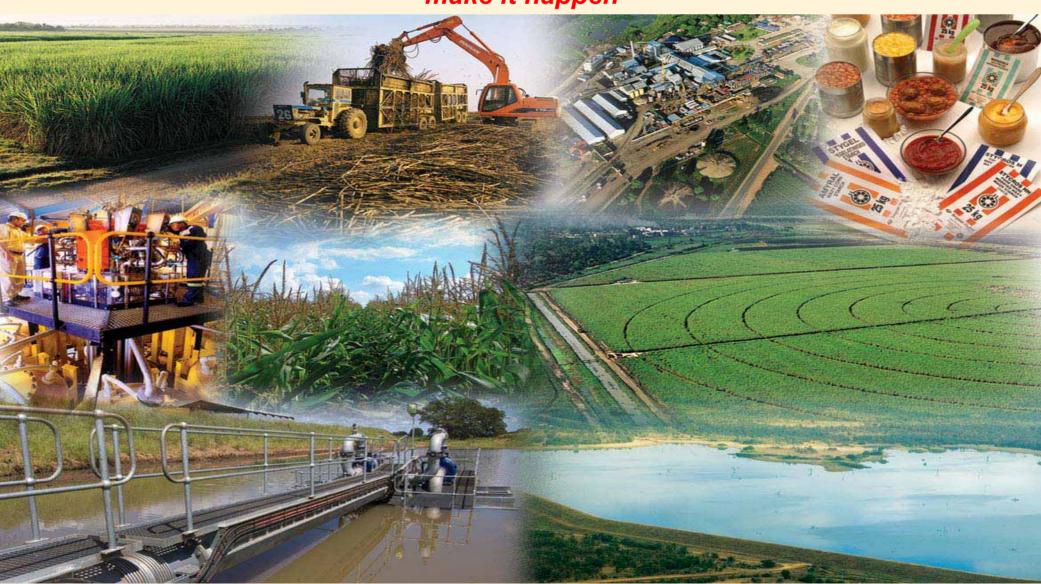
## **Mozambique Sugar Operations**

- Capacity
  - 2,4 million tons cane
  - 300 000 tons sugar
- Own estates
  - 21 928 hectares
    - > 2 million tons cane
- Outgrower cane
  - 4 279 hectares
    - > 400 000 tons cane
- Renewable Energy
  - 720 000 tons bagasse
  - 88 000 tons molasses



### Tongaat Hulett is one of the few Agric-businesses in sub Saharan Africa that has the organisational capability and capacity to

make it happen



### **ADDITIONAL INFORMATION**

# **Starch Operations Financial Data**

R millions	H1 2009	H1 2008	
Revenue: Domestic Exports Co-Products	1 085 810 73 202	999 743 50 206	
Operating Profit	112	103	

#### **Volume Data**

Volume (tons)	H1 2009	H1 2008
Local Starch	39 903	47 348
Local Glucose	161 520	163 198
Total Local	201 423	210 546
Export Starch	11 827	6 612
Export Glucose	3 688	3 967
Total Exports	15 515	10 579
Co-Products	72 072	76 302
Total	289 010	297 427

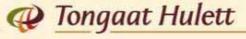
## **Co-product Pricing**

Co-product	Price movement 2009 on 2008	Major price drivers
Germ	Down 18,5%	50%: International edible oil price 50%: Local maize
Gluten-60	Up 31,0%	International protein (Soya, fishmeal) prices
Gluten-20	Down 7,3%	Local maize price

#### Outlook for RSA Maize: 2008/09 Season

	2007/08	2008/09 Forecast
Hectares Planted ('000 ha)	2 799	2 428
Yield (t/ha)	4,54	4,78
Opening Stocks	1 066	1 615
Production ('000 tons)	12 700	11 605
Consumption – Market	(8 843)	(8 830)
Consumption – On farm	(1 082)	(800)
Exports	(2 226)	(2 100)
Ending Stocks	1 615	1 490

Final Outcome Yield: Unlikely to differ materially - second season of surplus production



## **Bridge City**



- PPP with eThekwini Municipality
- A new Town Centre in a previously disadvantaged area / township
- Mixed use high density town centre
- Train, bus and taxi inter-modal transport hub
- Regional 450 bed public hospital
- Significant trigger: 40 000m² shopping centre
   opening late October 2009
- Significant public infrastructure rail line and station, bus / taxi ranks, key access roads and electricity substation
- Regional Magistrate court (opening late 2010)

## **Umhlanga Ridge Town Centre**



- Only 2 sites remaining for sale
- Increasingly important regional centre role
- High density and critical mass
- Catalyst for development on surrounding land

## **Umhlanga Ridgeside**



- Commercial bulk 250 000m<sup>2</sup>
- 3 000 Residential units
- Resort hotel 80 000m<sup>2</sup>
- Total bulk sold to date 271 377m<sup>2</sup>
- The M41 interchange is under construction May
   2010
- The contract for the Office Park Precinct is progressing well and is anticipated to be complete in March 2010
- The first phase of infrastructure in Precinct 1 has commenced to accommodate the Holiday Inn Express Hotel which will be open for the 2010 World Cup
- The Investec and Vodacom office buildings have commenced in Precinct 3 with occupation expected in February 2010

## Izinga – Umhlanga Ridge

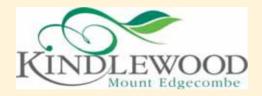




- Medium to low density of 146 ha residential suburb of Umhlanga Ridge
- 250 Potential dwelling units to be developed in first phase
- 58 ha of open space including wetlands and buffer corridors
- Visible street security patrols
- Appropriate indigenous landscaping in the public spaces
- Use of earthy African colours in the architectural code
- Development commencement expected
   4th quarter 2009

#### **Kindlewood**





- 550 unit gated estate development
- Comprises:
  - Special residential
  - Maisonette
  - Planned unit developments
- Phase 1 (of 5) sold out
- Phase 2 52% sold out
- Successful Decorator's on Display

**Exhibition held in May 2009** 

## Sibaya – Mdloti (first phase)





- The EIA approved for Nodes 1 and 5 in
   March 2009 125 developable hectares
- Rezoning and subdivision processes are underway
- "One Planet Living" sustainability principles
- Anticipated 2010 sales on Nodes 1 and 5
- Immediate access to new La Mercy airport

#### Zimbali South & West



- Additional recreational facility complete
   by June 2009
- Final few sites remaining
- 7-star Fairmont Zimbali Hotel opening on track for October 2009
- Well established Zimbali brand being extended to Zimbali lakes



#### Zimbali Lakes





- IFA's construction of 18-hole Gary Player
   Golf course to commence by October 2009
- Mixed-use Resort node with beach access and man-made lake adjacent to river
- Office Park to be completed in September
   8 out of 15 sites sold
- Sales being progressed in Phases 1 and 2

## **Tinley Manor**



- 6 km coastal frontage / North and South bank of Mhlali River
- N2 accessibility convenience of new airport
- Preparation for EIA and zoning under way
- Hotel, residential and retail
- Golf course, small craft harbour potential

## **EU Sugar Market Update**

- Long-term supply agreement signed
  - 100 000 tons per annum from Mozambique and Zimbabwe
  - 6-year agreement
  - Price guaranteed above reference price
- Reference price per ton
  - Raw €335,2 (US\$ 21,3c/lb)
  - Refined €404,4 (US\$ 25,7c/lb)

Supply Balance (million tons)					
Season 2005/2006 2009/2010					
Production EU	20,1	13,0			
Exports	5,2	0			
Imports (LDC/ACP)	1,6	3,5			



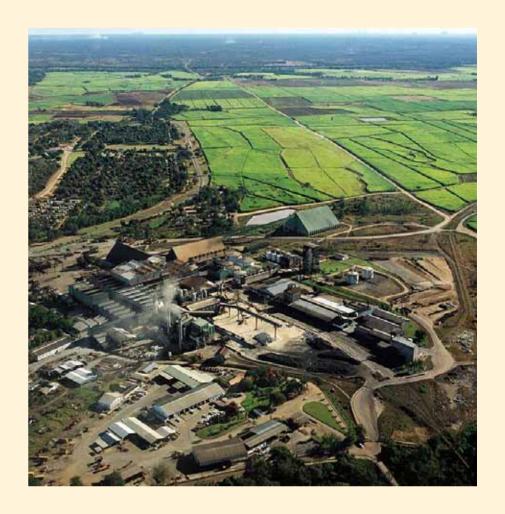
## **Sugar Production**

Tons '000	2000	2001	2002	2003	2004	2005	2006	2007	2008
South Africa	969	755	860	652	723	753	666	604	644
Mozambique	39	36	71	82	85	115	106	108	108
Swaziland RSE	41	45	50	54	50	56	55	58	56
Zimbabwe *	282	264	296	264	222	236	240	349	298
Total	1 331	1 100	1 277	1 052	1 080	1 160	1 067	1 119	1 106
Capacity	1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 785	1 785
% of Capacity	89%	73%	85%	70%	72%	77%	71%	63%	62%

<sup>\*</sup> Triangle only up to 2006

## Zimbabwe Replacement Value (TH Holding\*)

	R million
Cane Growing	
Triangle	1 446
Hippo	697
Sugar Milling	
Triangle	2 014
Hippo	931
Refining and Packing	
Triangle	308
Hippo	86
Ethanol Plant	247
Total	5 729



<sup>\*</sup>TH Holding - Triangle 100%, Hippo 51%

## **Zimbabwe - Production History**

<b>Tons Cane</b>	2002	2005	2006	2007	2008
Triangle	2 301 000	1 943 000	1 977 000	1 617 000	1 515 000
Hippo	2 320 000	1 590 000	1 705 000	1 280 000	1 086 000
Total	4 621 000	3 533 000	3 682 000	2 897 000	2 601 000

<b>Tons Sugar</b>	2002	2005	2006	2007	2008
Triangle	296 000	236 000	240 000	193 000	181 000
Hippo	284 000	194 000	207 000	156 000	117 000
Total	580 000	430 000	447 000	349 000	298 000

<b>Tons Refined</b>	2002	2005	2006	2007	2008
Triangle	61 000	61 000	61 000	51 000	34 000
Hippo	33 000	25 000	23 000	15 000	0
Total	94 000	86 000	84 000	66 000	34 000

#### **Zimbabwe - Water**

- Annual evaporation 1 730 mm per hectare
- Effective rainfall 60% of 550 mm per hectare
- Supplementary irrigation to meet peak demand of 1 500 mm per hectare
- Water allocation required in storage 2 100 mm per hectare

Location	Mega Litres
Triangle & Mutirikwe	280 000
Hippo Valley	208 000
Mkwasine Estate	65 000
Mwenezana Estate	78 000
Total	631 000

## **Expanded Sugar Production**

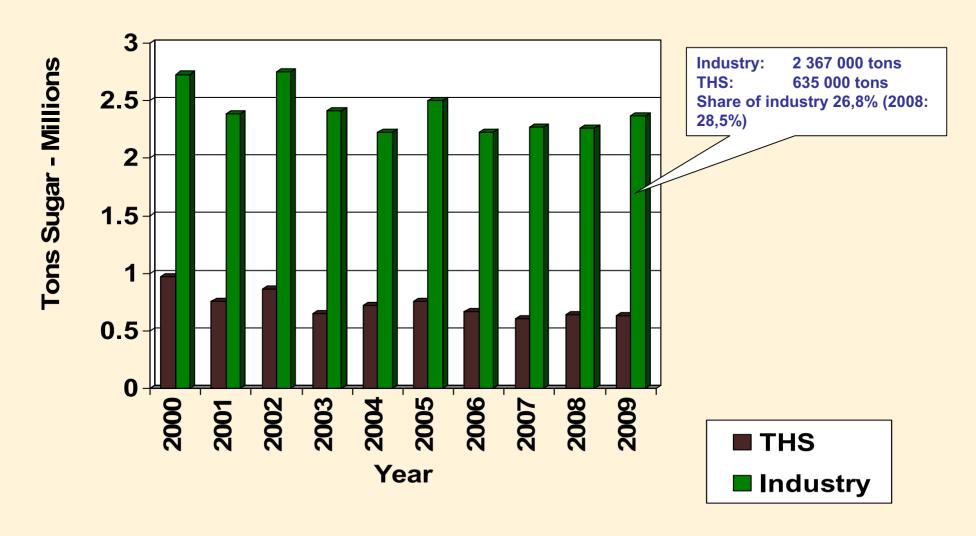
Tons Per Annum	2008 Production	2009 Capacity
South Africa	644 000	> 1 000 000
Zimbabwe	298 000	> 600 000
Mozambique	108 000	> 300 000
Swaziland RSE	56 000	> 60 000
Total	1 106 000	> 1 960 000

#### **Hectares under Cane**

	Tongaat Hulett	Outgrowers	Total
South Africa (2008)	11 417	137 204	148 621
Mozambique (2010)	21 928	4 279	26 207
Zimbabwe (current)	27 900	15 720	43 620
Swaziland (current)	3 750	-	3 750
TOTAL	64 995	157 203	222 198

To date 11 700 hectares transferred to new black farmers in South Africa

## **Sugar Production - SA**



## Total Volumes – THS (SA)

Tons sugar	H1 2009	H1 2008	FY 2008
Opening stock	261 473	206 493	206 493
Production	169 288	196 156	644 173
Prior season adjustment	( 1 372)	(517)	(517)
Sugar purchased in	40 842	57 532	87 172
Sales	(332 669)	(296 374)	(675 848)
Closing Stock	137 562	163 290	261 473

## Local Market Volumes – THS (SA)

Tons sugar	H1 2009	H1 2008	FY 2008
Opening stock	172 667	144 397	144 397
Production	108 325	110 607	407 970
Prior season adjustment	944	(474)	(474)
Sugar purchased in	40 842	57 532	87 172
Sales	(240 118)	(230 030)	(466 398)
Closing Stock	82 660	82 032	172 667

## **Export Volumes – THS SA**

Tons sugar	H1 2009	H1 2008	FY 2008
Opening stock	88 806	62 096	62 096
Production	60 963	85 549	236 203
Prior season adjustment	(2 316)	(43)	(43)
Sales	(92 551)	(66 344)	(209 450)
Closing stock	54 902	81 258	88 806

## Raw Export Realizations: South Africa

Raw Sugar	H1 2009	H1 2008	FY 2008
Price in US c/lb*	12,95	10,82	12,12
Average Rand/US\$ realisation	R8,34	R7,50	R8,05
Average Rand realisations per ton	R2 517	R1 950	R2 316

- Table includes raw sugar for refined exports
- \* Excludes preferential markets and premiums

#### **LDC** Countries

- 50 LDC countries
- 22 sugar producing LDC countries
- Countries that have exported into EU

Ethiopia	Tanzania	Togo	Senegal
Nepal	Malawi	Mozambique	Zambia
Sierra Leone	Sudan	DRC	Benin

LDC criteria

**Bangladesh** 

- Gross national income per capita < US\$750</li>
- Human asset index based on nutrition, health, education & adult literacy
- Economic vulnerability 5 indicators
- Population < 75 million</li>

## Value-adding Activities

- Animal feeds in South Africa and Zimbabwe
- Livestock in Zimbabwe 9 000 head of cattle
- Retail packing operations in South Africa, Mozambique, Zimbabwe, Namibia and Botswana
- Refined and direct consumption raw sugar exports from South Africa and Zimbabwe
- Speciality sugars and high intensity sweeteners in South Africa
- Alcohol production in Zimbabwe
- Technology and royalty revenue in South Africa
- Co-generation of electricity in South Africa and Zimbabwe