

# The Tongaat-Hulett Group Limited

Registration No. 1892/000610/06 Share code TNT ISIN ZAE000007449 Issuer code THGL

# **AUDITED RESULTS AND FINAL DIVIDEND DECLARATION**

for the year ended 31 December 2004

### **INCOME STATEMENT**

Revenue       6 298       6 559         Underlying operating profit       387       452         Triangle dividend       51       19         Restructure costs       (29)       (29)         Valuation adjustments on       (51)       (398)         Exceptional items       2       6       7         Operating profit       9       364       80         Net financing costs       3       (93)       (152)         Earnings/(loss) before tax       271       (72)         Tax       4       (41)       77         Earnings after tax       230       5         Share of associate company's earnings/(loss)       6       (45)         Minority shareholders' share of earnings       214       (93)         Earnings/(loss) per share (cents)       214       (93)         Earnings/(loss) per share (cents)       210,4       (91,7)         Basic       210,4       (91,7)         Diluted       208,2       (40,4)         Diluted       208,2       (91,7)         Diluted       208,2       (91,7)         Basic       210,4       (91,7)         Diluted       208,2       (91,7)	Rmillion	Note	2004	2003
Triangle dividend5119Restructure costs(29)(29)Valuation adjustments on financial instruments and other items1(51)Exceptional items26 <b>Operating profit</b> 9 <b>364</b> Net financing costs3(93)Earnings/(loss) before tax271Tax4(41)Tax4(41)Farnings after tax230Share of associate company's earnings/(loss)6Minority shareholders' share of earnings(10)Total net earnings/(loss)214Headline earnings/(loss)214Basic219,9Uitted219,9Headline earnings/(loss)210,4Basic210,4Diluted208,2Dividend per share (cents)170,0Currency conversion Rand/US dollar average Rand/US dollar closing51	Revenue		6 298	6 559
Exceptional items267Operating profit936480Net financing costs3(93)(152)Earnings/(loss) before tax271(72)Tax4(41)77Earnings after tax2305Share of associate company's earnings/(loss)6(45)Minority shareholders' share of earnings(10)(1)Total net earnings/(loss)226(41)Headline earnings/(loss)214(93)Earnings/(loss) per share (cents)210,4(91,7)Diluted210,4(91,7)Diluted210,4(91,7)Dividend per share (cents)170,0120,0Currency conversion Rand/US dollar average Rand/US dollar closing6,447,55Basic Rand/US dollar closing6,447,55Currency conversion Rand/US dollar closing6,647,55Currency conversion Rand/US dollar closing6,646,67	Triangle dividend Restructure costs		51	
Net financing costs3(93)(152)Earnings/(loss) before tax271(72)Tax4(41)77Earnings after tax2305Share of associate company's earnings/(loss)6(45)Minority shareholders' share of earnings(10)(1)Total net earnings/(loss)226(41)Headline earnings/(loss)214(93)Earnings/(loss) per share (cents)214(93)Basic219,9(40,3)Diluted219,9(40,3)Headline earnings/(loss)210,4(91,7)Diluted208,2(91,3)Dividend per share (cents)170,0120,0Currency conversion Rand/US dollar average Rand/US dollar closing6,447,55Basic Collar closing6,447,55Basic 		-		
Earnings/(loss) before tax271(72)Tax4(41)77Earnings after tax2305Share of associate company's earnings/(loss)6(45)Minority shareholders' share of earnings(10)(1)Total net earnings/(loss)226(41)Headline earnings/(loss)214(93)Earnings/(loss) per share (cents)214(93)Total net earnings/(loss)214(93)Basic222,2(40,4)Diluted219,9(40,3)Headline earnings/(loss)210,4(91,7)Diluted208,2(91,3)Dividend per share (cents)170,0120,0Currency conversion Rand/US dollar average Rand/US dollar closing6,447,55Rand/US dollar closing5,656,67	Operating profit	9	364	80
Tax4(41)77Earnings after tax2305Share of associate company's earnings/(loss)6(45)Minority shareholders' share of earnings(10)(1)Total net earnings/(loss)226(41)Headline earnings/(loss)214(93)Earnings/(loss) per share (cents)100(40,3)Basic222,2(40,4)Diluted219,9(40,3)Headline earnings/(loss)210,4(91,7)Diluted170,0120,0Currency conversion170,0120,0Rand/US dollar average6,447,55Rand/US dollar closing5,656,67	Net financing costs	3	(93)	(152)
Earnings after tax230Share of associate company's earnings/(loss)6Minority shareholders' share of earnings(10)Total net earnings/(loss)226Headline earnings/(loss)214Headline earnings/(loss)214Basic222,2Diluted219,9Headline earnings/(loss)210,4Basic210,4Diluted208,2Basic210,4Diluted208,2Object170,0120,0120,0Currency conversion Rand/US dollar average Rand/US dollar closing6,447,556,67	Earnings/(loss) before tax		271	(72)
Share of associate company's earnings/(loss)6(45)Minority shareholders' share of earnings(10)(1)Total net earnings/(loss)226(41)Headline earnings/(loss)214(93)Earnings/(loss) per share (cents)214(93)Total net earnings/(loss)222,2(40,4)Diluted219,9(40,3)Headline earnings/(loss)210,4(91,7)Diluted208,2(91,3)Dividend per share (cents)170,0120,0Currency conversion Rand/US dollar average Rand/US dollar closing6,447,55Rand/US dollar closing5,656,67	Tax	4	(41)	77
Headline earnings/(loss)214(93)Earnings/(loss) per share (cents)7000000000000000000000000000000000000	Share of associate company's earnings/		6	(45)
Earnings/(loss) per share (cents)Total net earnings/(loss) Basic Diluted222,2 219,9(40,4) (40,3)Headline earnings/(loss) Basic Diluted210,4 208,2(91,7) (91,7) (91,3)Dividend per share (cents)170,0120,0Currency conversion Rand/US dollar average Rand/US dollar closing6,44 5,657,55 6,67	Total net earnings/(loss)		226	(41)
Total net earnings/(loss) Basic Diluted222,2 (40,4) 219,9(40,3)Headline earnings/(loss) Basic Diluted210,4 (91,7) 208,2(91,7) (91,3)Dividend per share (cents)170,0120,0Currency conversion Rand/US dollar average Rand/US dollar closing6,44 5,657,55 6,67	Headline earnings/(loss)		214	(93)
Basic         222,2         (40,4)           Diluted         219,9         (40,3)           Headline earnings/(loss)         210,4         (91,7)           Basic         208,2         (91,3)           Dividend per share (cents)         170,0         120,0           Currency conversion         6,44         7,55           Rand/US dollar average         6,44         7,55           Rand/US dollar closing         5,65         6,67	Earnings/(loss) per share (cents)			
Basic         210,4         (91,7)           Diluted         208,2         (91,3)           Dividend per share (cents)         170,0         120,0           Currency conversion         6,44         7,55           Rand/US dollar average         6,44         7,55           Rand/US dollar closing         5,65         6,67	Basic			
Currency conversionRand/US dollar average6,447,55Rand/US dollar closing5,656,67	Basic		,	
Rand/US dollar average6,447,55Rand/US dollar closing5,656,67	Dividend per share (cents)		170,0	120,0
	Rand/US dollar average Rand/US dollar closing		5,65	6,67

# **HEADLINE EARNINGS**

Rmillion	2004	2003
Total net earnings/(loss) Less after tax effect of: Exceptional items (note 2) Surplus on disposal of fixed assets Realised gain on cash equivalent investment	226 (9) (3)	(41) (9) (1) (42)
Headline earnings/(loss)	214	(93)

# **CASH FLOW STATEMENT**

Rmillion	2004	2003
Operating profit Net financing costs Non-cash items:	364 (93)	80 (152)
– Depreciation – Other non-cash items	231 11	223 (6)
Tax payments Change in working capital	(71) (203)	(42) (3)
Cash flow from operating activities	239	100
Expenditure on property, plant and equipment:		
– New	(81)	(206)
<ul> <li>Replacement</li> <li>Major plant everbaul costs capitalized</li> </ul>	(78)	(106) (39)
<ul> <li>Major plant overhaul costs capitalised</li> <li>Growing crops</li> </ul>	(32) 20	(39)
Proceeds on disposal of property,	20	21
plant and equipment	44	43
Investments	(19)	(19)
Net cash flow before dividends and		
financing activities	93	(206)
Dividends paid	(132)	(233)
Net cash flow before financing activities	(39)	(439)
Borrowings raised	32	553
Shares of a subsidiary issued to the minority Hedges of foreign loans	54 (35)	(161)
Shares issued	30	2
Net increase/(decrease) in cash and cash equivalents	42	(45)
Balance at beginning of year	808	938
Exchange rate translation loss	(47)	(80)
Foreign exchange adjustment Gain on cash equivalent investment		(9) 4
Cash and cash equivalents at end of year	803	808

- Revenue of R6,3 billion (2003: R6,6 billion)
- Headline earnings of R214 million (2003: loss of R93 million)
- Annual dividend of 170 cents per share (2003: 120 cents per share)

# **COMMENT ON RESULTS**

Management actions continue throughout the Group to improve profitability. Early benefits of these actions are reflected in the 2004 results. The proactive optimisation of capacity utilisation, enhancement of sales mix, improvement of raw material procurement, growth of volumes and reduction of costs will realise further considerable value from the Group's strong asset and business base.

The Group recorded headline earnings of R214 million, generated off revenue of R6,3 billion (2003: R6,6 billion) in a year when the Rand strengthened against the US dollar by 15%. These earnings show an improvement of R307 million from the headline loss in 2003. This is in line with the ongoing Tongaat-Hulett strategy of unlocking the earnings improvement opportunities that exist in the balanced group of four sizeable, strategically positioned and focused operating companies.

African Products experienced a year of transition, with a move to a new maize procurement and product pricing model, and the commencement of a profit recovery. Operating profit improved to R63 million (2003: loss of R104 million) despite the pressure of the exchange rate on local pricing and export contributions, together with the high priced maize procured under the previous business model. Domestic sales volumes of prime products were 2% below those of 2003 as a result of the pressure from imports of starch and glucose in African Products' markets and imports of finished products in its customers' markets. A large proportion of the volumes lost to direct imports were regained during the last quarter of 2004. The maize priced under the previous procurement approach was utilised by the end of October. The maize for all sales thereafter was priced when the product prices and volumes were agreed with customers. Using this approach, more than 35% of the maize required for 2005 has been priced against product prices with margins that will contribute to a return to an acceptable level of profitability for African Products. Fixed cash costs were again held below the 2002 levels, with ongoing focus on procurement practices and manning structures.

Hulett Aluminium improved its operating profit to R150 million (2003: R5 million), with the Group's share being 50% thereof. The focus remains on increasing volumes, improving product mix and reducing unit costs. These factors have together generated financial benefits approaching R450 million in the past two years, and have largely offset the effects of the strengthening Rand. Hulett Aluminium started benefiting late in 2004 from rising US dollar rolling margins, especially in North America and Asia. As one of the few independent rolled products producers that are able to manufacture high quality, higher margin and technically demanding niche products, the business continues to experience strong demand. Total sales volumes of rolled products grew by 10% to 144 000 tons. Local market sales grew by 11%, particularly in the transport, automotive and packaging sectors. Export sales growth was limited to 10% by the increased local demand and the available production output. Production was hampered by a fire on the

realisations, depressed margins in 2004. Sales volumes in South Africa were 464 365 tons with raw sugar export volumes at 291 922 tons. The recent increase in the international sugar price has not yet impacted the financial results.

Sugar production for the 2004 year grew by 2,8% to 1,081 million tons. Production from the South African operations increased by 11% to 724 000 tons while that of Mozambigue rose to 85 000 tons. In Swaziland, Tambankulu produced the raw sugar equivalent of 50 000 tons. Triangle Sugar in Zimbabwe produced 222 000 tons.

Actions completed this year by Tongaat-Hulett Sugar include the closure of the Entumeni mill with the diversion of cane to the Amatikulu mill, the closure of the sugar head office, downsizing of centralised services and the reorganisation of the South African milling operations from five mill structures to two regional business units. Restructuring costs of R29 million were incurred in 2004. The Mozambique operations achieved a turnaround with a positive contribution to earnings. Triangle Sugar continues to operate profitably in the difficult Zimbabwean economic and business environment.

Management's profit improvement actions across the Group, which have started taking effect, largely offset the effects of factors such as the strengthening Rand, high priced maize and the small sugar crops harvested in 2003 and 2004. This limited the decrease in underlying operating profit to R65 million. The valuation adjustments charged against income were R347 million less than the prior year. These valuation items relate mainly to the valuation of certain contracts and balance sheet items at the end of the period. The maize futures position reported in the previous year, which was required to be marked to market through the income statement, was eliminated in 2004 and a close-out valuation gain of R18 million realised, compared to the R211 million charge in the previous year. The Group's total operating profit improved to R364 million from R80 million in 2003.

The Group's balance sheet remains sound with net borrowings as a percentage of equity at 13,2% (2003: 13,4%).

The board has declared a final dividend of 120 cents per share, which brings the total annual dividend to 170 cents per share (2003: 120 cents per share).

#### A POSITIVE OUTLOOK

Chairman

18 February 2005

dividend are as follows:

"CUM" dividend

Ordinary shares trade

"EX" dividend

Record date

Payment date

inclusive.

2005.

**S** Davidson

Group Secretary

18 February 2005

Last date to trade ordinary shares

For and on behalf of the board

Amanzimnyama, Tongaat, KwaZulu-Natal

Tongaat-Hulett is well placed to increase the returns in its businesses and there are signs of improving economic conditions in the areas where it operates. The benefits of the actions being taken across the Group to grow earnings will increasingly be reflected in future financial results. Considerable earnings growth is expected in the year ahead.

For and on behalf of the board

Amanzimnyama, Tongaat, KwaZulu-Natal

P H Staude C M L Savage Chief Executive Officer

**DIVIDEND DECLARATION** 

Notice is hereby given that the board has declared a final

dividend (number 155) of 120 cents per share for the year

ended 31 December 2004 to shareholders recorded in the register at the close of business on Friday 18 March 2005.

The salient dates of the declaration and payment of this final

Share certificates may not be dematerialised or re-materialised.

nor may transfers between registers take place between

Monday 14 March 2005 and Friday 18 March 2005, both days

The dividend is declared in the currency of the Republic of

South Africa. Dividends paid by the United Kingdom transfer

secretaries will be paid in British currency at the rate of

exchange ruling at the close of business on Friday 11 March

Friday

Friday

Monday

11 March 2005

14 March 2005

18 March 2005

Thursday 24 March 2005

## **BALANCE SHEET**

Rmillion	2004	2003
Assets		
<b>Non-current assets</b> Property, plant and equipment Growing crops Long-term receivable	4 115 185 210	4 162 179 210
Goodwill Investments Derivative instruments	35 23 36	37 5 11
Current assets	4 604 3 558	4 604 3 709
Inventories Trade and other receivables Cash and cash equivalents	1 649 1 106 803	1 769 1 132 808
Total assets	8 162	8 313
Equity and liabilities		
<b>Capital and reserves</b> Share capital Share premium Non-distributable reserves Retained income Equity	102 759 69 <u>3 427</u> 4 357	101 730 29 3 333 4 193
Minority interests in subsidiaries Deferred tax Long-term borrowings Provisions Derivative instruments	71 854 255 271 52	6 866 371 260 53
<b>Current liabilities</b> Trade and other payables (note 8) Short-term borrowings Tax	2 302 1 171 1 125 6	2 564 1 551 998 15
Total equity and liabilities	8 162	8 313
<b>Number of shares (000)</b> - in issue - weighted average (basic) - weighted average (diluted)	102 248 101 718 102 791	101 467 101 418 101 816
Net asset value per share (cents)	4 261	4 132
Debt to equity Net debt to equity	31,7% 13,2%	32,6% 13,4%
NOTES		
Rmillion	2004	2003

Rmillion	2004	2003
1. Valuation adjustments on		
<b>financial instruments and other items</b> Maize procurement contracts	18	(211)
Translation of foreign currency:	10	(211)
– foreign cash	(47)	(80)
– other	(22)	(57)
Export receivables	3	(33)
Other financial instruments	(3)	(17)
	(51)	(398)
2. Exceptional items		
Surplus on sale of property	18	15
Estate closure costs	(10)	(3)
Goodwill amortised Impairment of assets	(2)	(3) (2)
Exceptional items before tax Tax	63	7
Exceptional items after tax	9	9
3. Net financing costs		
Interest paid	(275)	(438)
Financial instrument income Interest received	112 70	174 69
Realised gain on cash equivalent investment	70	43
0	(93)	(152)
4. Tax		. ,
Normal	(51)	(24)
Deferred	22	130
Secondary tax on companies	(12)	(29)
	(41)	77
5. Capital expenditure commitments		
Contracted	52	46
Approved but not contracted	86	85
	138	131

Camps Drift hot mill in May 2004 and a four week strike in the second half of the year. The average output of rolled products in the last quarter increased to 160 000 tons annualised. The rolled products target for 2005 is 175 000 tons, moving towards 200 000 tons in the years thereafter. Conversion costs per ton decreased by 5% in 2004 as a result of the volume growth and cost savings, particularly in metal recycling. The aluminium extrusion operation grew local market sales by 13% and increased profitability, as did the commercial products
businesses. Moreland's platform of prime property developments established over the past decade has enabled it to capitalise on the favourable resorts and residential property market and post a record operating profit of R182 million (2003: R90 million). New projects were launched during the year, with outstanding

performances achieved in the Zimbali resort and the Ilala and Izinga Ridge residential projects in La Lucia and Umhlanga respectively. Increased sales have been achieved in the Umhlanga Ridge New Town Centre including sites for apartments and offices. Several large transactions were concluded at RiverHorse Valley Business Estate, a partnership with the eThekweni Municipality (Durban), and Briardene Industrial Park. The three new major road developments in areas where Moreland operates are opening-up new development nodes for substantial future growth. A number of environmental impact studies and planning programmes are due to be completed in 2005 to maintain Moreland's current momentum.

Tongaat-Hulett Sugar's profit from operations, before interest, totalled R184 million (2003: R202 million). This includes dividends from Triangle, the equity accounted share of operating profit at Xinavane in Mozambique and is before restructuring costs. The relatively low sugar crop for the second year in a row, together with the decrease in the South African domestic sugar price late in 2003 and the strengthening Rand's effect on export

# **SEGMENTAL ANALYSIS**

F CHANGES	5 IN EC	QUITY	Rmillion	Revenue	Underlying Operating Profit	Operating Profit	Total Assets	Total Liabilities	Capital Employed	Capital Expenditure	Depreciation
	2004	2003	2004								
r ng policy	4 193	4 567 (16)	African Products Hulett Aluminium (50%) Moreland	1 344 1 671 420	42 74 185	63 75 182	1 666 2 665 453	381 621 228	1 287 2 410 256	40 38	82 57
	4 193	4 551	Tongaat-Hulett Sugar Corporate	2 863	120 (34)	136 (51)	2 466 912	391 1 259	2 149 883	112 1	91 1
he year	226 (132)	(41) (233)	Exchange rate translation loss Exceptional items			(47)					
	30	2	Group total	6 298	387	364	8 162	2 880	6 985	191	231
ncome statement v hedges ent in currency	27 9	(23) (27)	<b>2003</b> African Products Hulett Aluminium (50%)	1 487 1 600	114 22	(104)	1 984 2 590	792 700	1 296 2 340	81 55	69 52
	(4)	16	Moreland	226	92	90	428	180	248		
nges restment alent investment sold	8	(13) 4 (43)	Tongaat-Hulett Sugar Corporate Exchange rate translation loss Exceptional items	3 246	263 (39)	233 (69) (80) 7	2 407 904	582 994	1 989 874	212	101 1
	4 357	4 193	Group total	6 559	452	80	8 313	3 248	6 747	351	223

6. Operating lease commitments 7. Guarantees and contingent liabilities 8. Trade and other pavables Included in trade and other payables is a constructive maize obligation (interest bearing) in respect of maize of R218 million (2003: R553 million).

#### 9. Operating profit

Operating profit includes underlying operating profit, Triangle dividend, restructure costs, valuation adjustments and exceptional items. It replaces the line in the Income Statement previously referred to as earnings before before interest and tax. This presentation is as required by AC101: Presentation of Financial Statements.

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#### 10. Basis of preparation of the results

The Group's accounting policies conform with South African Statements of Generally Accepted Accounting Practice. The results for the year ended 31 December 2004 have been prepared on a basis that is consistent with that of the previous year.

#### 11. Audited results

The results for the year ended 31 December 2004 have been audited by Deloitte & Touche. Their unqualified audit opinion is available for inspection at the registered office of the company.

#### **CORPORATE INFORMATION**

Non-executive directors: D D Barber, P M Baum, I Botha, L Boyd, E le R Bradley, B E Davison, M W King, J B Magwaza, M Mia, T H Nyasulu C M L Savage (Chairman), R H J Stevens, A M Thompson

Executive directors: B G Dunlop, A Fourie, G R Hibbert, G P N Kruger, M H Munro, S J Saunders, M Serfontein, P H Staude (Chief Executive Officer)

Alternate directors: J Thomas, G F Young

Registered office: Amanzimnyama Hill Road, Tongaat, KwaZulu-Natal, P O Box 3, Tongaat 4400, Telephone (032) 439 4019, Facsimile (032) 945 3333, Email: info@tongaat.co.za

Transfer secretaries: Computershare Investor Services 2004 (Pty) Limited, Telephone (011) 370 7700

Sponsor: Investec Bank Limited, Telephone (011) 286 7326

#### STATEMENT OF

Rmillion	2004	2003
Balance at beginning of year	4 193	4 567
Effect of change in accounting policy		(16)
Restated balance	4 193	4 551
Total net earnings/(loss) for the year	226	(41)
Dividends paid	(132)	(233)
Share capital issued	30	2
Hedge reserve released to income statement	27	(23)
Gains/(losses) from cash flow hedges	9	(27)
Share of associate's movement in currency		
translation reserve	(4)	16
Currency exchange rate changes	8	(13)
Gain on cash equivalent investment		4
Realised gain on cash equivalent investment sold		(43)
Balance at end of year	4 357	4 193

Additional information about the Group is available at our website: www.tongaat.co.za