



# The Tongaat-Hulett Group Limited

Registration No. 1892/000610/06 Share code TNT Issuer code THGL ISIN ZAE00007449

## INTERIM RESULTS

for the half-year ended 30 June 2004

### INCOME STATEMENT

Rmillion	Note	Unaudited Half-year 30 June 2004	Unaudited Half-year 30 June 2003 Restated	Audited Year ended 31 December 2003
<b>Revenue</b>		<b>2 950</b>	<b>3 021</b>	<b>6 559</b>
Underlying operating profit		180	260	452
Triangle dividend		21		19
Restructure costs		(22)		
Valuation adjustments on financial instruments and other items	1	(21)	(375)	(398)
Exceptional items		1		7
<b>Operating profit</b>	9	<b>159</b>	<b>(115)</b>	<b>80</b>
Net financing costs	2	(70)	(102)	(152)
<b>Earnings/(loss) before tax</b>		<b>89</b>	<b>(217)</b>	<b>(72)</b>
Tax	3	(14)	33	77
<b>Earnings/(loss) after tax</b>		<b>75</b>	<b>(184)</b>	<b>5</b>
Share of associate company's loss		(12)	(15)	(45)
Minority shareholders' share of earnings		(6)		(1)
<b>Total net earnings/(loss)</b>		<b>57</b>	<b>(199)</b>	<b>(41)</b>
<b>Earnings/(loss) per share (cents)</b>				
Total net earnings/(loss)				
Basic		56,2	(196,3)	(40,4)
Diluted		55,8	(195,3)	(40,3)
<b>Headline earnings/(loss)</b>				
Basic		55,2	(196,3)	(91,7)
Diluted		54,8	(195,3)	(91,3)
<b>Dividend per share (cents)</b>		<b>50,0</b>	<b>40,0</b>	<b>120,0</b>
<b>Currency conversion</b>				
Rand/US dollar average		6,67	8,03	7,55
Rand/US dollar closing		6,23	7,48	6,67
Rand/GB pound closing		11,29	12,37	11,94

### HEADLINE EARNINGS

Rmillion	Unaudited Half-year 30 June 2004	Unaudited Half-year 30 June 2003 Restated	Audited Year ended 31 December 2003
Total net earnings/(loss)	57	(199)	(41)
Less after tax effect of:			
Realised gain on cash equivalent investment			(42)
Surplus on sale of property held as fixed assets	(2)		(15)
Goodwill amortisation	1	1	3
Impairment of assets			2
Surplus on disposal of plant and equipment		(1)	(1)
Other			1
<b>Headline earnings/(loss)</b>	<b>56</b>	<b>(199)</b>	<b>(93)</b>

### BALANCE SHEET

Rmillion	Unaudited Half-year 30 June 2004	Unaudited Half-year 30 June 2003 Restated	Audited Year ended 31 December 2003
<b>Assets</b>			
<b>Non-current assets</b>			
Property, plant and equipment	4 130	4 198	4 162
Growing crops	205	219	179
Long-term receivable	210	210	210
Goodwill	36	39	37
Investments	7	14	5
Derivative instruments	20	36	11
	<b>4 608</b>	<b>4 716</b>	<b>4 604</b>
<b>Current assets</b>	<b>3 558</b>	<b>3 455</b>	<b>3 709</b>
Inventories	1 307	1 518	1 769
Trade and other receivables	1 454	1 095	1 132
Cash resources	797	842	808
<b>Total assets</b>	<b>8 166</b>	<b>8 171</b>	<b>8 313</b>
<b>Equity and liabilities</b>			
<b>Capital and reserves</b>			
Share capital	101	101	101
Share premium	734	730	730
Non-distributable reserves	55	88	29
Retained income	3 309	3 216	3 333
Equity	<b>4 199</b>	<b>4 135</b>	<b>4 193</b>
Minority interests in subsidiaries	12	5	6
Deferred tax	867	943	866
Long-term borrowings	324	814	371
Provisions	264	244	260
Derivative instruments	41	156	53
<b>Current liabilities</b>	<b>2 459</b>	<b>1 874</b>	<b>2 564</b>
Trade and other payables (note 7)	1 305	1 222	1 551
Short-term borrowings	1 136	643	998
Tax	18	9	15
<b>Total equity and liabilities</b>	<b>8 166</b>	<b>8 171</b>	<b>8 313</b>
<b>Number of shares (000)</b>			
- in issue	101 590	101 461	101 467
- weighted average (basic)	101 499	101 370	101 418
- weighted average (diluted)	102 197	101 883	101 816
<b>Net asset value per share (cents)</b>	<b>4 133</b>	<b>4 075</b>	<b>4 132</b>
<b>Debt to equity</b>	<b>34,7%</b>	<b>35,2%</b>	<b>32,6%</b>
<b>Net debt to equity</b>	<b>15,7%</b>	<b>14,9%</b>	<b>13,4%</b>

### STATEMENT OF CHANGES IN EQUITY

Rmillion	Unaudited Half-year 30 June 2004	Unaudited Half-year 30 June 2003 Restated	Audited Year ended 31 December 2003
Balance at beginning of period	4 193	4 567	4 567
Effect of change in accounting policy		(16)	(16)
Restated balance	<b>4 193</b>	<b>4 551</b>	<b>4 551</b>
Total net earnings/(loss) for the period	57	(199)	(41)
Dividends paid	(81)	(193)	(233)
Share capital issued	4	2	2
Hedge reserve released to income statement	17	(23)	(23)
Gains/(losses) from cash flow hedges	6	(8)	(27)
(Loss)/gain on cash equivalent investment		(4)	4
Realised gain on cash equivalent investment sold (note 2)			(43)
Share of associate's movement in currency translation reserve	5	6	16
Currency exchange rate changes	(2)	3	(13)
<b>Balance at end of period</b>	<b>4 199</b>	<b>4 135</b>	<b>4 193</b>

- Revenue of R2,95 billion (2003: R3,0 billion)
- Headline earnings of R56 million (2003: loss of R199 million)
- Interim dividend of 50 cents per share (2003: 40 cents per share)

### COMMENTARY

The Group recorded headline earnings of R56 million, generated off revenue for the half-year of R2,95 billion (2003: R3,0 billion). These earnings show an improvement of R255 million from the headline loss in the same period last year.

Management actions taken throughout the Group to improve profitability have not yet fully impacted on Tongaat-Hulett's results. The benefits of these and further actions will flow into the second half of 2004 and beyond. Results for the first half of 2004 are detailed below.

African Products' underlying operating profit for the first half of 2004 reduced to R7 million (2003: R67 million). The high priced maize procured during the previous cycle, under the previous business model, and the strengthening Rand's effect on domestic selling prices and export margins were the main influencing factors. Domestic volumes of starch and glucose declined by 6%, compared to the first half of 2003, due to imported glucose in the spray drying industry and increased imports of final products such as confectionery. Export volumes reduced by 21% due to the strengthening currency. Initiatives to maintain key export markets and combat imports in the local market are ongoing with significant success in terms of volumes recovered for the second half of 2004 and for 2005. Fixed cash costs have been held at levels below those of the comparable periods in 2002 and 2003. The ongoing efficiency programmes yielded savings in variable costs.

All unhedged maize futures contracts have been eliminated and the substantially revised approach to maize procurement will have a positive impact towards the end of 2004. Based on current consumption, the higher priced maize will all have been used by October 2004.

Hulett Aluminium's underlying operating profit increased to R78 million, with the Group's share being 50% thereof. Rolled products sales volumes grew to 142 000 tons annualised, a 19% increase over the same period last year. This was achieved despite an interruption on the Camps Drift hot mill that affected output for approximately two weeks. Local sales increased by 5% and exports by 26%. The mix improved, with sales of clad products and exports of closure sheet being three times those of the first half of last year while exports of can end stock and painted products continued to show strong growth. Total rolled products manufacturing costs, excluding metal, have been limited to an increase of 4% despite the growth in volumes, resulting in a 13% reduction in conversion costs per ton. The stronger Rand offset much of these gains.

Moreland continued to capitalise on the solid platform of its leading property developments and the prime land previously under sugar cane, increasing revenue for the first six months by 318% to R272 million. A milestone underlying operating profit of R118 million (2003: R20 million) was achieved. The buoyant property market, especially on the KwaZulu-Natal North Coast, is contributing to Moreland unlocking extensive value from its Zimbali, La Lucia Ridge and Umhlanga Ridge developments. Outstanding performances were achieved in the residential and resort portfolios due to the strong demand for new phases and developments launched during the period. Sales also increased in both the commercial and industrial portfolios.

Tongaath-Hulett Sugar's revenue of R1,2 billion for the half-year was 15% below the comparable period last year, with underlying operating profit reducing to R38 million from R183 million. Sales volumes in South Africa were 211 767 tons and raw sugar export volumes at 120 345 tons were affected by lower carry-in stocks. The particularly small crop harvested in 2003 resulted in an increase in the production cost per ton of sugar that was carried forward and sold in the first half of 2004. This, together with the decrease in the South African domestic sugar price in

October 2003 and the strengthening Rand's effect on export realisations, depressed margins in the first six months of the year. In Mozambique, domestic market sales grew by 24% in the drive to increase market share. Triangle continues to operate profitably in the difficult Zimbabwean economic and business environment. Dividends of R21 million were received from Triangle and brought to account.

Year on year, consolidated sugar production for the 2004 year is expected to grow by 5,8% to 1,113 million tons. Sugar production from South African operations is estimated to increase by 9% to 712 000 tons while that of Mozambique is expected to rise to 99 000 tons (2003: 82 000 tons). In Swaziland, Tambankulu is estimated to produce the raw sugar equivalent of 52 000 tons. Triangle Sugar in Zimbabwe is expected to produce 250 000 tons this year.

Tongaath-Hulett Sugar's actions completed in the first six months included the closure of the Entumeni sugar mill with the diversion of cane to the Amatikulu mill, the closure of the sugar head office, downsizing of centralised services and the reorganisation of the South African milling operations from five mill structures to two regional business units. The benefits of these and the further substantial actions being taken will flow in future periods. Restructuring costs of R22 million have been incurred in the current period.

The Group's underlying operating profit decreased by R80 million and the valuation adjustments charged against income improved by R354 million, compared to the 2003 interim results. This led to the total operating profit improving to R159 million from the 2003 first half loss of R115 million.

The valuation adjustments charged against income amounted to R21 million, compared with the charge of R375 million for the first half of 2003. These items relate mainly to the valuation of certain contracts and balance sheet items based on the exchange rate and maize price at the end of the period. The open maize futures position reported in previous periods has been eliminated and a valuation gain of R18 million has been realised, compared to the R255 million charge in the same period last year.

The Group's balance sheet remains sound with net borrowings as a percentage of equity at 15,7% (2003: 14,9%).

The board declared an interim dividend for the half-year of 50 cents per share (2003: 40 cents per share).

### OUTLOOK

All the operating companies have programmes in place, which span the next two years, to grow earnings through internal actions. Benefits will increase as the solid progress made in the first half of 2004 is combined with the additional actions being taken.

Hulett Aluminium and Tongaat-Hulett Sugar will benefit from sales that are being booked for late 2004 and into 2005 at higher US dollar prices than those of earlier in 2004.

The Group expects headline earnings for the second six months of 2004 to be considerably above those for the first half, on the basis of similar exchange rates, with underlying operating profit having a sensitivity of approximately R10 million for every 10 South African cents move against one US dollar.

For and on behalf of the board

**C M L Savage** Chairman  
**P H Staudé** Chief Executive Officer

Amanzimnyama, Tongaat, KwaZulu-Natal

30 July 2004

### CORPORATE INFORMATION

Executive directors: B G Dunlop, A Fourie, G R Hibbert, G P N Kruger, M H Munro, S J Saunders, M Serfontein, P H Staudé (Chief Executive Officer)

Non-executive directors: D D Barber, P M Baum, I Botha, L Boyd, E le R Bradley, B E Davison, M W King, J B Magwaza, M Mia, T H Nyasulu, C M L Savage (Chairman), R H J Stevens, A M Thompson

Alternate directors: J Thomas, G F Young

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### SEGMENTAL ANALYSIS

Rmillion	Unaudited Half-year 30 June 2004	Unaudited Half-year 30 June 2003 Restated	Audited Year ended 31 December 2003
<b>REVENUE</b>			
African Products	650	756	1 487
Hulett Aluminium (50%)	819	773	1 600
Moreland	272	65	226
Tongaath-Hulett Sugar	1 209	1 427	3 246
<b>Group total</b>	<b>2 950</b>	<b>3 021</b>	<b>6 559</b>
<b>UNDERLYING OPERATING PROFIT</b>			
African Products	7	67	114
Hulett Aluminium (50%)	39	0	22
Moreland	118	20	92
Tongaath-Hulett Sugar	38	183	263
Corporate	(22)	(10)	(39)
<b>Group total</b>	<b>180</b>	<b>260</b>	<b>452</b>
<b>OPERATING PROFIT (note 9)</b>			
African Products	26	(191)	(104)
Hulett Aluminium (50%)	45	(18)	3
Moreland	117	20	90
Tongaath-Hulett Sugar	28	159	233
Corporate	(30)	(24)	(69)
Exchange rate translation loss	(28)	(61)	(80)
Exceptional items	1		7
<b>Group total</b>	<b>159</b>	<b>(115)</b>	<b>80</b>

### CASH FLOW STATEMENT

Rmillion	Unaudited Half-year 30 June 2004	Unaudited Half-year 30 June 2003 Restated	Audited Year ended 31 December 2003
Operating profit	159	(115)	80
Net financing costs	(70)	(102)	(152)
Non-cash items:			
Depreciation	109	108	223
Adjustment for exchange rate translation loss	28	61	80
Provisions	4	(1)	15
Surplus on disposal of plant and equipment			(2)
Other non-cash items	(53)	26	(99)
Tax payments	(16)	(31)	(42)
Change in working capital	(93)	(17)	(3)
<b>Cash flow from operating activities</b>	<b>68</b>	<b>(71)</b>	<b>100</b>
Expenditure on property, plant and equipment:			
New	(23)	(136)	(206)
Replacement	(46)	(57)	(106)
Major plant overhaul costs capitalised	(34)	(43)	(39)
Growing crops	21	(78)	21
Proceeds on disposal of property, plant and equipment	16	40	43
Investments	(9)	1	(19)
<b>Net cash flow before dividends and financing activities</b>	<b>(7)</b>	<b>(344)</b>	<b>(206)</b>
Dividends paid	(81)	(193)	(233)
<b>Net cash flow before financing activities</b>	<b>(88)</b>	<b>(537)</b>	<b>(439)</b>
Borrowings raised	112	590	553
Hedges of foreign loans	(11)	(86)	(161)
Shares issued	4	2	2
<b>Net increase/(decrease) in cash resources</b>	<b>17</b>	<b>(31)</b>	<b>(45)</b>
Cash resources at beginning of period	808	938	938
Exchange rate translation loss	(28)	(61)	(80)
Foreign exchange adjustment			(9)
(Loss)/gain on cash equivalent investment		(4)	4
<b>Cash resources at end of period</b>	<b>797</b>	<b>842</b>	<b>808</b>

### NOTES

Rmillion	Unaudited Half-year 30 June 2004	Unaudited Half-year 30 June 2003 Restated	Audited Year ended 31 December 2003
<b>1. Valuation adjustments on financial instruments and other items</b>			
Maize procurement contracts	18	(255)	(211)
Translation of foreign currency:			
Foreign cash	(28)	(61)	(80)
Other	(9)	(25)	(57)
Export receivables	(3)	(22)	(33)
Other financial instruments	1	(12)	(17)
	<b>(21)</b>	<b>(375)</b>	<b>(398)</b>
<b>2. Net financing costs</b>			
Interest paid	(189)	(210)	(438)
Financial instrument income	98	83	174
Realised gain on cash equivalent investment			43
Interest received	21	25	69
	<b>(70)</b>	<b>(102)</b>	<b>(152)</b>
<b>3. Tax</b>			
Normal	(34)	(7)	(24)
Deferred	25	64	130
Secondary tax on companies	(5)	(24)	(29)
	<b>(14)</b>	<b>33</b>	<b>77</b>
<b>4. Capital expenditure commitments</b>			
Contracted	73	95	46
Approved but not contracted	62	107	85
	<b>135</b>	<b>202</b>	<b>131</b>
<b>5. Operating lease commitments</b>	<b>34</b>	<b>37</b>	<b>59</b>
<b>6. Guarantees and contingent liabilities</b>	<b>47</b>	<b>55</b>	<b>43</b>
<b>7. Trade and other payables</b>			
Included in trade and other payables is the maize obligation (interest bearing) of R203 million (30 June 2003: R384 million and 31 December 2003: R553 million)			
<b>8. Changes to comparatives - 30 June 2003</b>			
In preparing its financial statements for the year ended 31 December 2003, the Group implemented an accounting policy for the recognition of maize purchase commitments that are considered to be constructive obligations. Maize that relates to such constructive obligation is recognised as inventory, the related liability is recognised as a current liability and to the extent that the final purchase price includes a financing element, this			