BUSINESS MODEL

RESOURCES AND RELATIONSHIPS: PEOPLE | LAND | COMMUNITIES

ALLOCATED AND PRIORITISED ACCORDING TO KEY FOCUS AREAS:



IMPROVED MAIZE OUTLOOK AND CONSOLIDATION OF VOLUME GROWTH

STARCH OPERATIONS



INCREASING RETURNS FROM ASSET BASE AND DEVELOPING KEY MARKETS AND PRODUCTS

SUGAR OPERATIONS

A

CONTINUING TO CREATE VALUE FOR ALL STAKEHOLDERS

LAND CONVERSION AND DEVELOPMENT

MAIZE SUPPLIES SUGARCANE FARMING AND SUPPLIES AGRICULTURAL LAND IDENTIFIED FOR DEVELOPMENT

MILLING
PRODUCTION
DISTRIBUTION

CONVERSION AND
DEVELOPMENT
ACTIVITIES INCLUDING
INFRASTRUCTURE INVESTMENT

OUTPUTS

PROCESSES AND INPUTS

IESS I

BUSIN

SUGAR PRODUCTS

STARCH PRODUCTS

ANIMAL FEEDS

CO-PRODUCTS RENEWABLE ENERGY -ELECTRICITY AND ETHANOL

SHOVEL-READY LAND TO ENABLE THIRD-PARTY INVESTMENT IN MULTIPLE MARKET SECTORS

OUTCOMES

SUSTAINABLE REGIONAL DEVELOPMENT EMPLOYMENT AND ECONOMIC ACTIVITY

FOOD SECURITY

RURAL DEVELOPMENT

OPERATING IN ENVIRONMENTS THAT PRESENT BOTH OPPORTUNITIES AND RISKS:

DEVELOPMENTAL PARTNERSHIPS WITH SADC GOVERNMENTS

ECONOMIC GROWTH SAFETY, HEALTH AND FNVIRONMENT

SOCIAL SUSTAINABILITY AND INNOVATION PRODUCT INNOVATION SOCIO-ECONOMIC DEVELOPMENT AND ECONOMIC DEVELOPMENT

COMMODITY CYCLES

SHARED VALUE PARTNERSHIPS WITH KEY STAKEHOLDERS:

SHAREHOLDERS, INVESTORS, BANKS AND ANALYSTS

GOVERNMENT AUTHORITIES AND REGULATORS

SOCIETY AND COMMUNITIES

PRIVATE FARMERS

EMPLOYEES

CUSTOMERS, SUPPLIERS AND SERVICE PROVIDERS

VALUE CREATION FOR ALL STAKEHOLDERS THROUGH AN ALL-INCLUSIVE APPROACH TO GROWTH AND DEVELOPMENT