Tongaat Hulett is an active player in KwaZulu-Natal’s rural and urban economy. It supports agricultural development across the province, and uses all its land productively throughout the land conversion cycle. It carries out its activities in close collaboration with the public sector, communities and other businesses, generating substantial socio-economic impact.

Private sector investment currently underway on land previously sold amounts to R7,5bn, supporting 52 000 construction jobs*, with 5 700 permanent jobs* to be sustained as projects are completed.

Tongaat Hulett’s development activities are supporting a comprehensive, embedded social programme; are yielding increasing numbers of opportunities for well-located, affordable neighbourhoods, and are enabling transformation of ownership and participation in the real estate value chain.

The planning processes are opening up new development areas around King Shaka International Airport, Ballito, and Ntshongweni west of Durban, expanding the geographic market spread beyond the currently dominant greater uMhlanga area.

Within the portfolio of 7 614ha of land located in one of South Africa’s primary growth corridors and earmarked for development over time, land released from agriculture stands at 3 566ha, 1 539ha have EIA approvals in place, of which 450ha are in zoning processes and 189ha are shovel ready. The shovel ready land will ultimately accommodate 1 300 000m² of total new building floor area.

Informed by planning and infrastructural progress and market enquiries, development and commercial focus is currently concentrated on 621 developable hectares of land across all four geographic market areas, representing 2 800 000m² of total new building floor area.

A range of commercial transacting mechanisms are being deployed to maximise and accelerate the value creation potential of these priority areas.

Mike Deighton  
Executive  
Land Conversion and Development

**CURRENT PORTFOLIO STATUS**

- **7 614ha** to be developed over time
- **3 566ha** released from agriculture
- **1 539ha** with EIA approval in place
- **450ha** in zoning process
- **189ha** shovel ready
- **52 000 construction jobs***
- **5 700 permanent jobs*** as projects are completed
- **R7,5bn** private sector investment currently underway
- **621ha** current development and commercial focus
- **2 800 000m²** total building floor area across four geographic regions and multiple market sectors

---

**DEFINITIONS:**

- ha: Developable hectares
- GLA: Gross Lettable Area / total building floor area
- EIA: Environmental Impact Assessment
- *Construction jobs are calculated as FTE (full time equivalents) based on spend on both infrastructure and top structure development. Permanent jobs are calculated using empirical data on employment densities for a range of defined economic sectors.
HIGHLIGHTS FOR THE PERIOD

PLANNING APPROVALS

UMHLANGA HILLS
Enables: 1 400 affordable houses and a 2 000 learner educational facility

NTSHONGWENI URBAN CORE
Enables: Commencement of 85 000m² Mall of the West. Unlocks urban core for high intensity mixed use development

IZINGA KINDLEWOOD
Enables: Packaged products to be taken to market for educational and residential opportunities

USHUKELA
EIA approval enables: Final planning application to be submitted. Unlocks logistics, warehousing and industrial opportunities as part of Durban Aerotropolis Master Plan

MAJOR TRANSFERS OF PROPERTIES

PARKSIDE, URTC
Middle income residential development within URTC

ENIGMA, RIDGESIDE
90-unit exclusive, high-end residential estate

RIDGE 8, RIDGESIDE
5 000m² premium grade corporate office, already fully let

EVERGREEN VILLAGE, RIDGESIDE
640 retirement units. First retirement village to be launched in KZN for Evergreen (Amdec and PSG owned)

CORNUBIA TOWN CENTRE
78 000m² commercial catalytic investment in Cornubia by black-owned institutional investor

REGIONAL HIGHLIGHTS

Opening of R1,1bn Mt Edgecombe N2 interchange, providing significant capacity for future growth and development in the region

Completion of Durban Aerotropolis Master Plan, a 50-year framework for new development

GO!Durban C3 corridor completed and C9 under construction

Commencement of BA direct flight into Durban from London

New municipal mayoral advisory body formed, Team Durban, with representation by a Tongaat Hulett Executive announced

R420m investment by ACSA into airside and other upgrades following strong passenger growth and increasing airline connectivity

DEVELOPMENTAL PROCESS

STAKEHOLDER VALUE CREATION THROUGH AN ALL-INCLUSIVE APPROACH TO DEVELOPMENT

STRATEGIC FOCUS

Our strategic focus is led by a comprehensive analysis of each component of the land portfolio, identifying the value potential that each asset holds for a variety of stakeholders and accelerating value creation and realisation.

Transformation and empowerment levers
Collaboration with other stakeholders
Bringing together inherent value drivers and market opportunities
Enhancing the region’s positioning and competitiveness
Excellence in development planning and execution

Further investment to realise ultimate real estate value
Deliberate strategy to expand commercial transacting models to increase financial returns, unlock infrastructural investment and achieve transformation goals:
• net cash profit on sale
• capital growth
• recurring income

Increasing value creation for all stakeholders

Preliminary land assessment and alignment with stakeholder objectives
Draft spatial development concept
Assessment of market demand
EIA
Final detailed planning and land use application
Achievement of shovel ready land
Final approval and commencement of construction

Transactions are facilitated through strategic spatial planning and infrastructure delivery in partnership with key stakeholders. An environment is created conducive to ongoing value appreciation based upon urban management and institutional best practice. Registration of transfers and collection of cash proceeds.

Transactions are facilitated through strategic spatial planning and infrastructure delivery in partnership with key stakeholders. An environment is created conducive to ongoing value appreciation based upon urban management and institutional best practice. Registration of transfers and collection of cash proceeds.

Ongoing agricultural use and land management reduces risk and provides a unique conversion platform.
The last remaining gazetted land claim over 225ha at Compensation is expected to be resolved in the next year

Developing market solutions for promising market sectors with potential and competitive advantage, continues in close collaboration with a range of government agencies and other stakeholders

Registration of transfers and collection of cash proceeds.

INVESTOR REPORT | 2
GREATER UMHLANGA REGION

MILESTONES

• Ownership transfer of three notable property transactions in Ridgeside - confirming strong market appetite
• Transfer of 78 000m² commercial rights to a black institutional investor in Cornubia Town Centre
• Sibaya Coastal Precinct sees first residents move in as civil infrastructure in Node 1 is completed
• R1,1bn N2/M41 interchange fully open as the first phase of new regional transport infrastructure that includes GO!Durban’s C9 route into uMhlanga which is currently under construction
• Ridgeside Precinct 1 has R2bn in new investment construction in progress
• Main access road through Cornubia Town Centre to N2 Business Park nearing completion including link to N2 and GO!Durban bridge to uMhlanga Ridge

FUTURE PIPELINE

1 149 ha

MARKET ACTIVITY

Currently in commercial engagements on the following opportunities:

• Large scale mixed-use opportunity in Cornubia Town Centre with institutional investor
• 42 000m² commercial and mixed-use opportunities in Sibaya Coastal Precinct - Potential 140 000m²
• Various residential opportunities being explored through a transformational RFP process
• Sports Complex in Sibaya Coastal Precinct
• International film studio in Sibaya Coastal Precinct
• Affordable and mid-market residential in Bridge City, Cornubia and Izinga

DEVELOPMENT AND COMMERCIAL FOCUS:

198 ha

Bridge City - 6ha
Sibaya Coastal Precinct - 65ha
uMhlanga Ridge Town Centre - 3ha
Kindlewood - 9ha
Ridgeside - 14ha
Izinga - 62ha
Cornubia uMhlanga Hills - 14ha
Cornubia Town Centre - 25ha

MIXED USE

665 000m² GLA

COMMERCIAL

100 000m² GLA

AFFORDABLE RESIDENTIAL

700 units

MID-HIGH END RESIDENTIAL

4 000 units

INDUSTRIAL

4ha platform

GREATER UMHLANGA REGION

Over R2bn of new investment currently under construction in Ridgeside alone

TONGAAT HULETT DEVELOPMENTS
**AIRPORT REGION**

**DEVELOPMENT AND COMMERCIAL FOCUS:**

117,416

- uShukela - 49ha
- oThongathi AeroDistrict (formerly referred to as iNyaninga) Residential - 68ha

**MANUFACTURING AND LOGISTICS**

46,516

- Integrated, affordable and mid-market residential
  - 2,600 units
- Commercial
  - 30,000m² GLA
- Urban amenity
  - 2,000 pupil school

**MARKET ACTIVITY**

Currently in commercial engagements on the following opportunities:

- Long term, large scale opportunities in uShukela and Compensation with an institutional investor
- Special Economic Zone designation is being explored to increase product competitiveness in uShukela
- Various housing, retail and commercial opportunities being negotiated in oThongathi AeroDistrict

**MILESTONES**

- Infrastructural solutions being implemented as a key component of the Durban Aerotropolis
- New direct British Airways flight from London now operational, providing access to over 700 destinations
- Regional positioning and branding being consolidated by all stakeholders
- EIA approvals on all 117ha, together with a further 894ha

**FUTURE PIPELINE**

2516,416

- Compensation - 225ha
- Lindokuhle - 52ha
- La Mercy - 615ha
- Aberfoyle - 231ha
- Amanzimnyama - 345ha
- Dudley Pringle - 86ha
- Mt Moreland South - 279ha
- oThongathi AeroDistrict - 669ha
- Remaining sites on nearly completed developments - 14ha
GREATER HILLCREST (NTSHONGWENI) REGION

DEVELOPMENT AND COMMERCIAL FOCUS:

44 ha
Ntshongweni Retail and Urban Core

MARKET ACTIVITY
Currently in commercial engagements on the following opportunities:

• Ntshongweni Retail and Urban Core - 50 000m² mixed-use GLA with several parties
• Office and residential packages being assembled for market engagement
• Strong logistics and commercial interest in future phases

MILESTONES

• Declared as a Catalytic Project by both KZN Province and eThekwini Municipality
• All development rights in place for the retail and urban core
• Construction of new 85 000m² regional shopping centre - Mall of the West to commence in early 2019
• Commitment from eThekweni Municipality to bulk infrastructure required to unlock first phase

FUTURE PIPELINE
1 042 ha

• Retail and Urban Core Future Rights - 20ha
• Mixed Use Precincts - 82ha
• Lifestyle and Integrated Residential - 614ha
• Logistics & Business Park - 161ha
• Integrated Residential, Recreational and Environment - 108ha
• Residential Infill - 57ha

New regional shopping centre
Mall of the West launched
BALLITO AND SURROUNDS REGION

DEVELOPMENT AND COMMERCIAL FOCUS:

262 ha
Tinley North Resort - 20ha
Tinley South - 242ha

TWO RESORT HOTELS
500 keys
RESIDENTIAL
4 500 units
COMMERCIAL
35 000m² GLA

MARKET ACTIVITY
Currently in commercial engagements on the following opportunities:
• International resort operator formally committed to 20 ha resort opportunity in Tinley North
• Opportunity for complementary shared ownership models and high-end residential developments adjacent to the resort in Tinley North
• Various negotiations on Tinley South opportunities

MILESTONES
• EIA approval on 242ha Tinley South
• EIA on Tinley North resort well advanced
• 2019 will see the opening of the fourth new school in the area, demonstrating strong residential growth

FUTURE PIPELINE
2 286 ha
• Tinley - 368ha
• Westbrook - 422ha
• Descroizilles - 48ha
• Zinkwazi / Thukela - 1 448ha

International resort operator secured for beach resort development
To view a fly over of the property portfolio as at November 2018:
www.thdev.co.za/tongaat-hulett-development-portfolio